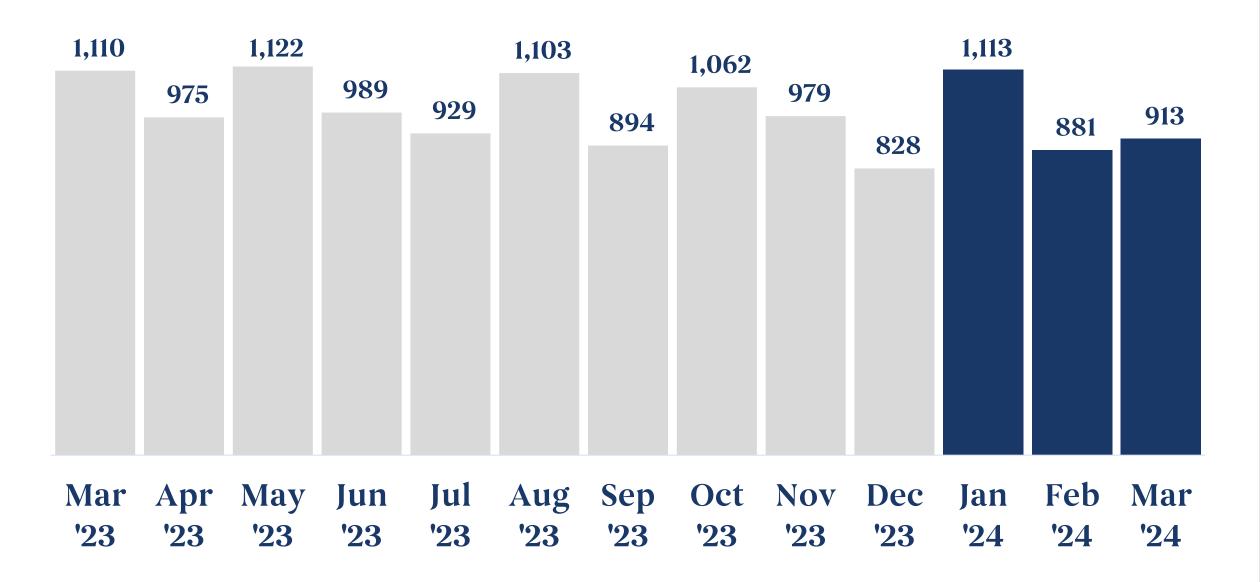


### Summary of Mergers & Acquisitions in the U.S.

During March 2024, 913 transactions were announced in the U.S., 17.7% less than in March 2023.

#### Disclosed Deal Volume in the U.S.

Number of Transactions per Month





**Disclaimer:** Includes announced transactions subject to customary closing conditions and regulatory approvals **Source:** Capital IQ

#### Disclosed Deal Volume and Value of Acquisitions in the U.S.

Annual Transactions (US\$ Billion)



**Number of Transactions** 

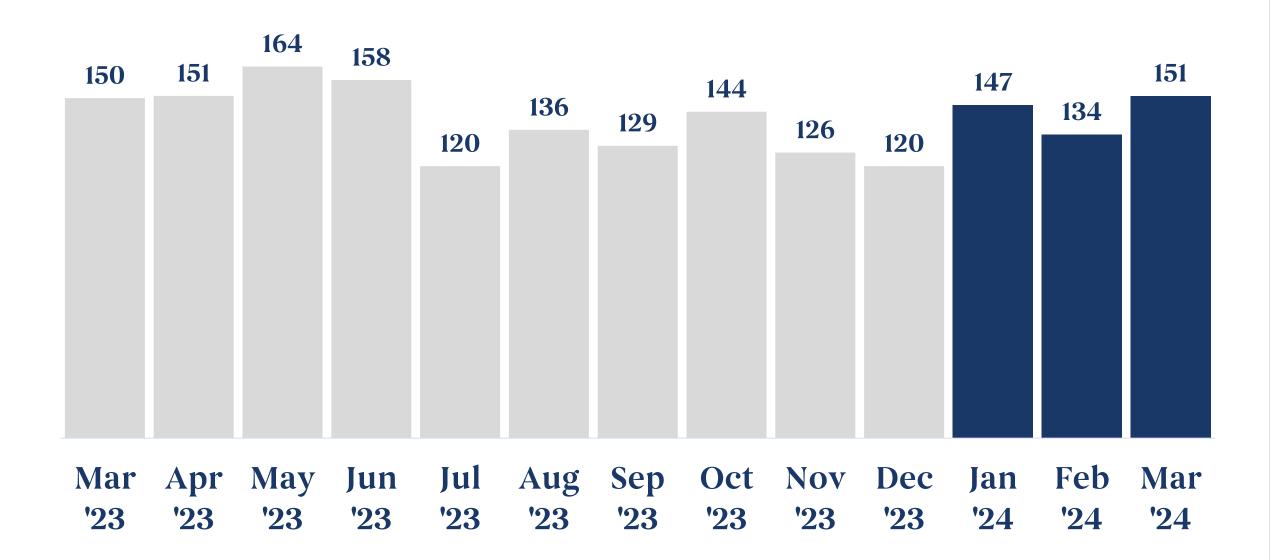


### Summary of Acquisitions Abroad by U.S.-based Companies

During March 2024, 151 acquisitions were announced by U.S.-based companies abroad, 0.7% more than in March 2023.

#### Disclosed Deal Volume by U.S.-based Companies Abroad

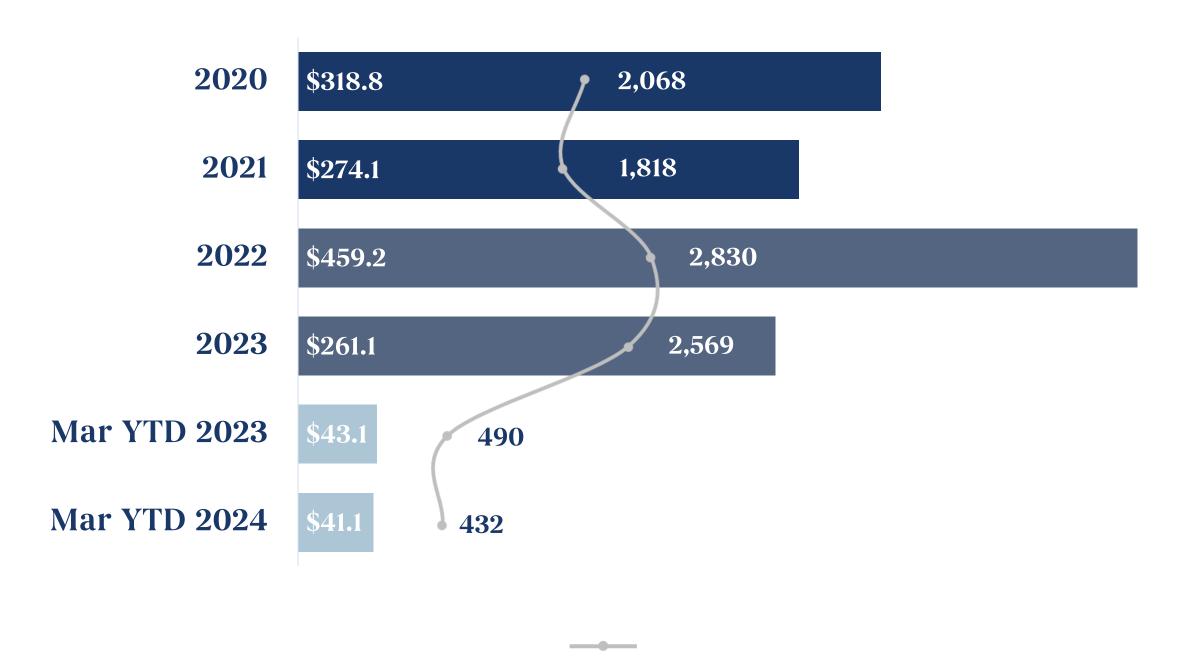
Number of Transactions per Month





**Disclaimer:** Includes announced transactions subject to customary closing conditions and regulatory approvals **Source:** Capital IQ

Disclosed Deal Volume and Value of Acquisitions by U.S.-based Companies Abroad Annual Transactions (US\$ Billion)



**Number of Transactions** 

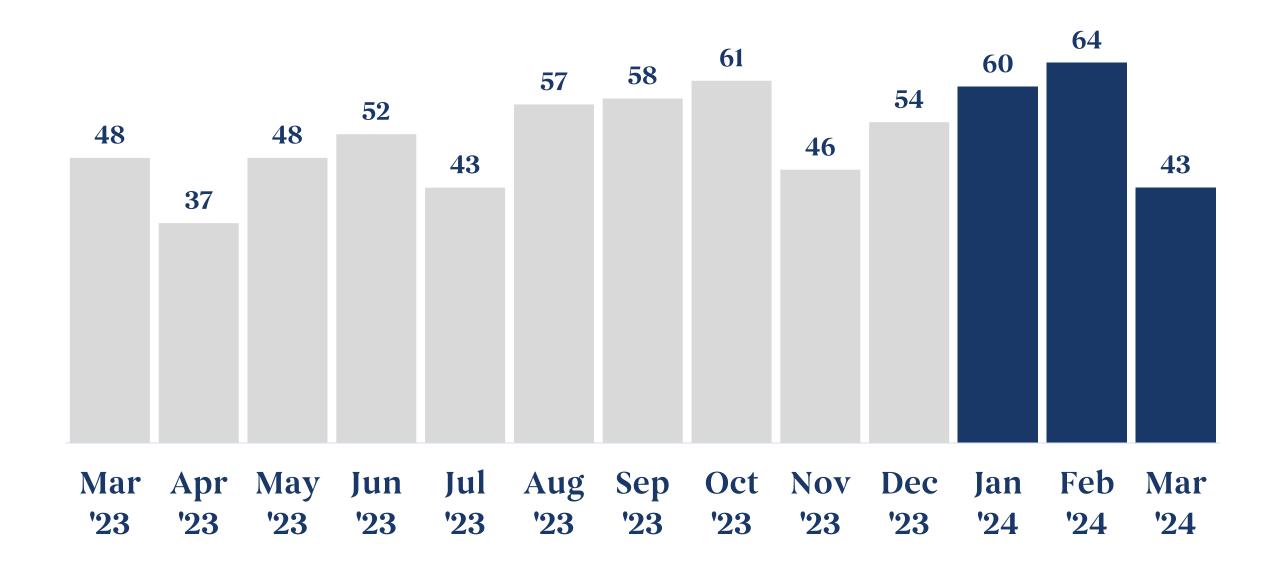


### Summary of Divestitures Abroad by U.S.-based Companies

During March 2024, 43 divestitures were announced by U.S.-based companies abroad, 10.42% less than in March 2023.

#### Disclosed Deal Volume of Divestitures by U.S.-based Companies Abroad

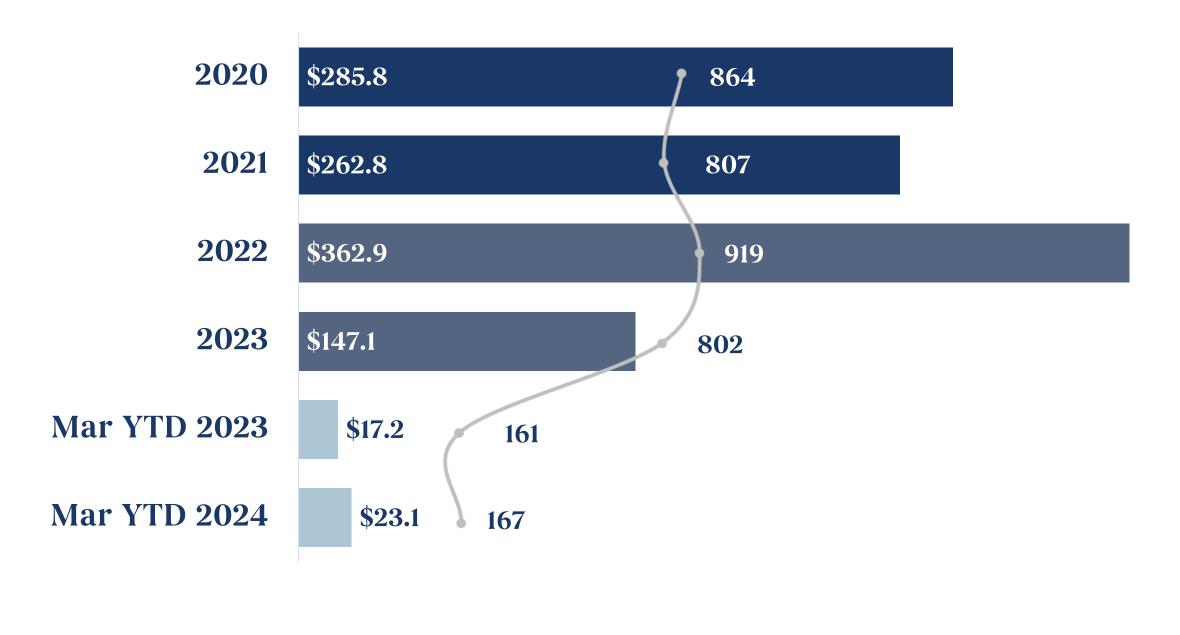
Number of Transactions per Month





**Disclaimer:** Includes announced transactions subject to customary closing conditions and regulatory approvals **Source:** Capital IQ

Disclosed Deal Volume and Value of Divestitures by U.S.-based Companies Abroad Annual Transactions (US\$ Billion)



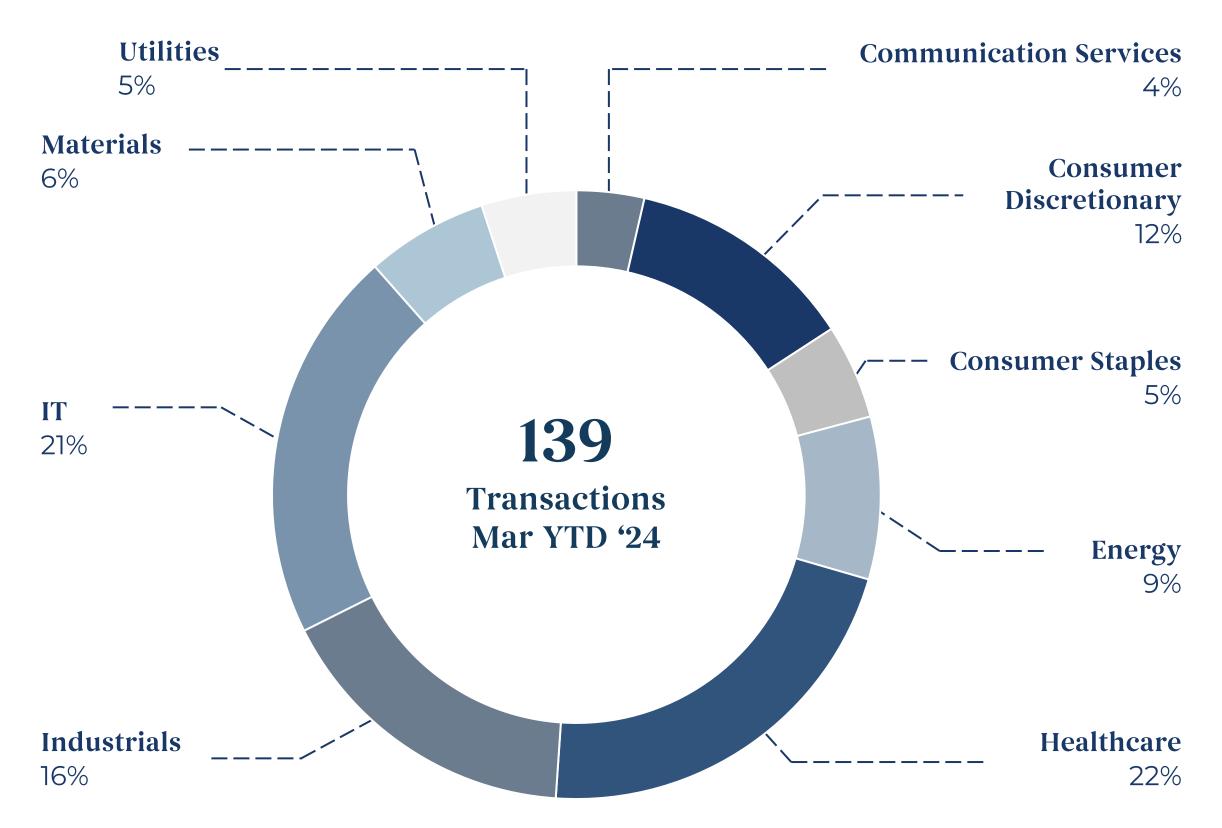
**Number of Transactions** 



### Summary of US\$50M-US\$2B Deals by Industry

#### **U.S. Transactions by Sector**

Percentage of Transactions March YTD '241

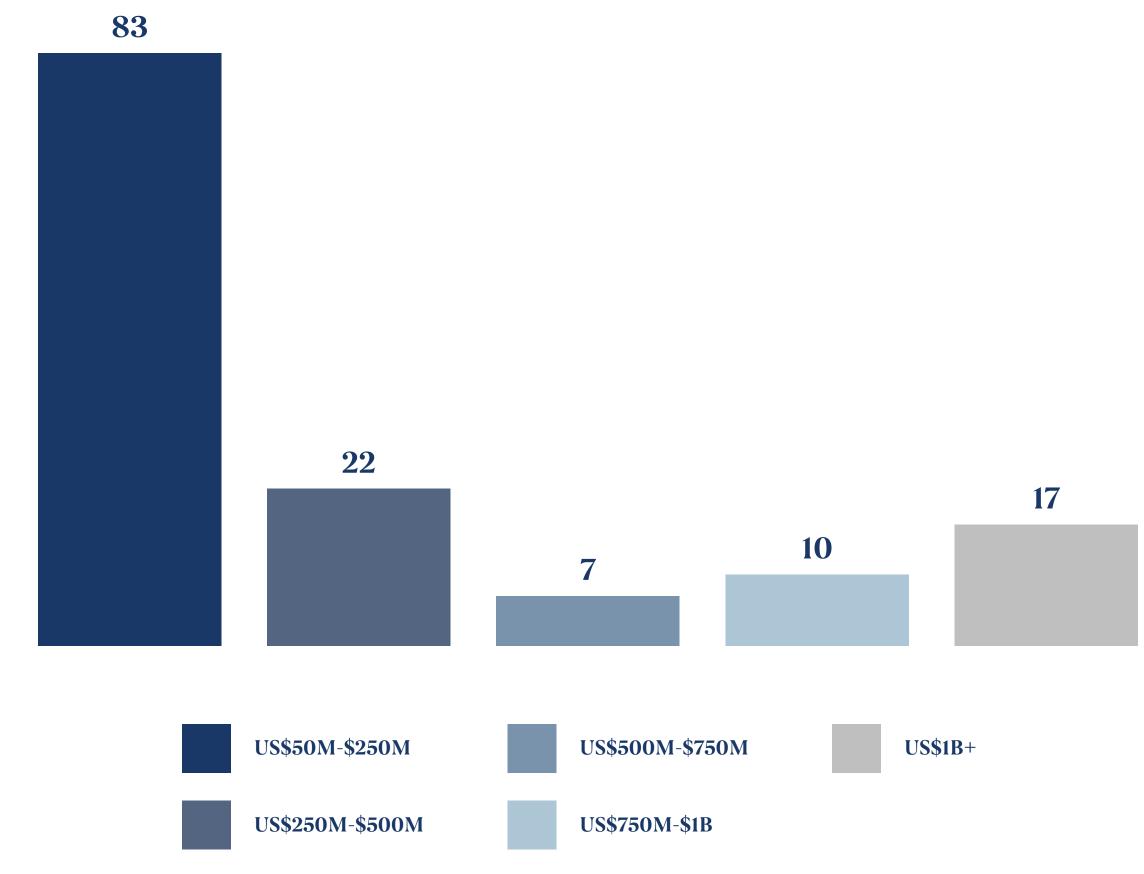


<sup>&</sup>lt;sup>1</sup>This page only considers transactions with disclosed enterprise values larger than US\$50M and below US\$2B, where the acquired equity stake was larger than 51%. Excludes financials and real estate. Please contact us for more information on a particular sector

**Disclaimer:** Includes announced transactions subject to customary closing conditions and regulatory approval **Source:** Capital IQ

#### Disclosed Deal Volume and Value of U.S. Transactions

Number of Transactions March YTD '24 by Enterprise Value



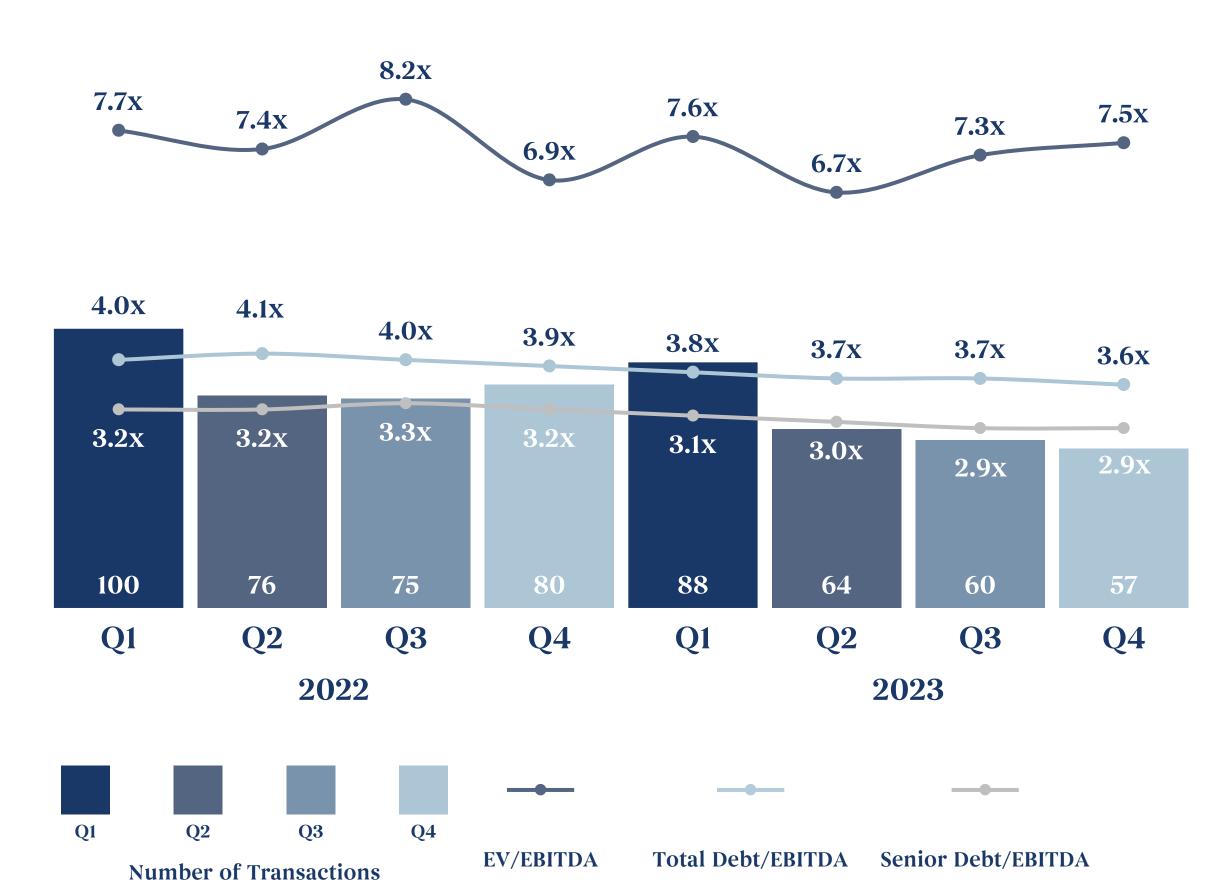


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### Private Equity: Key Insights on M&A Deal Activity - 2023

#### **Private Equity Activity**

Quarterly Number of Transactions



### Mid-Market M&A: Q4 2023 Sees Deal Volume Decline and Valuations Climb for High Performers

- The **fourth quarter** of **2023** showed a **decline** in mid-market **private-equity-backed M&A,** with only **57 transactions** in the fourth quarter. In 2023, there were **269 transactions**, marking a **19.0%** and **46.0%** drop from 2022 and 2021, respectively.
- The **valuations** on completed deals in the fourth quarter **averaged 7.5x** EV/EBITDA, **increasing 0.2x** from the third quarter. This brings the **year's average to 7.3x**, slightly below the **7.6x average** of 2022 and 2021.
- Despite the decrease in transaction numbers, the market maintained a balanced valuation perspective, prioritizing larger and more financially solid companies.
   Those with over US\$10M in annual EBITDA achieved valuations averaging more than 8.2x. Furthermore, companies exhibiting high \*financial performance secured a 28.0% average valuation premium, highlighting the market's emphasis on operational excellence as key factors in determining a company's value.
- The high-interest rate environment has pushed the adoption of rollover equity in deal structures, with its usage in **platform buyouts hitting 14.7%** and **featuring in over 60.0% of transactions**.



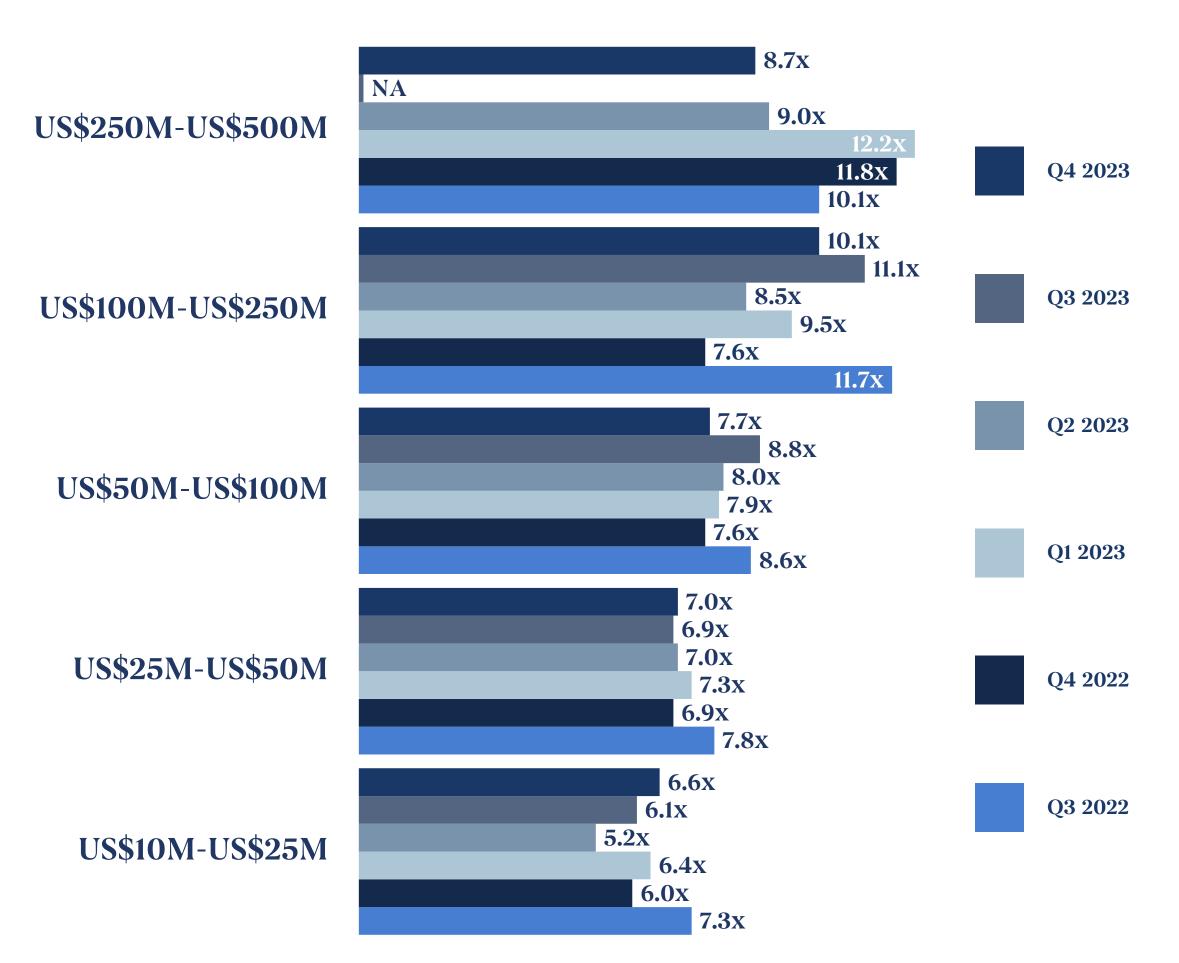
<sup>\*</sup>GF Data defines better financial performers as businesses with TTM EBITDA margins and revenue growth rates both above 10%, or one above 12% and the other metric at least 8%. Outliers on the high side are also excluded.

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### Private Equity: Key Insights on M&A Deal Valuation Trends - 2023

#### **Disclosed Valuation Multiples of Private Equity Transactions**

EV/EBITDA Multiples by Enterprise Value Range



#### **Shifting Dynamics of M&A and Valuations**

- In the second half of 2023, average valuations saw a rebound across deals valued between **US\$10M** and **US\$500M**, marking a significant recovery from the first half's lows. This uptick reflects a more **competitive M&A landscape** and a higher premium placed on financial performance.
- Manufacturing sector valuations, especially within Branded Consumer and Business-to-Business categories, remained below 2022 averages, whereas unbranded consumer manufacturing significantly rebounded from 6.9x to 7.3x. This variation highlights differing market dynamics and investor sentiment across industries.
- Add-on investments accounted for 49% of all buyouts in 2023, a slight increase from the previous quarters, demonstrating a stable yet significant shift towards add-on strategies over new platform acquisitions. The narrowing gap in purchase price multiples between add-ons and platforms in 2023 underscores a **focused** approach to value creation within existing portfolios.
- The valuation spread between smaller deals (US\$10-US&100 million TEV) and larger transactions (US\$100-US\$500 million) widened to a record 3.8x in 2023, emphasizing the size premium in deal valuations and the escalating competition for larger assets.



### Representative Sub-US\$2B Transactions During March 2024

Target			Buyer		Seller	Financial Information			
Name	Description	Sector	Name	Country	Name	Size (US\$M)	% Acquired	EV/ EBITDA	EV/ Revenue
<b>Jama</b> software	Develops SaaS based management software solutions	Information Technology	FP FRANCISCO PARTNERS	USA	INSIGHT PARTNERS	\$1,200.0	100.0%	-	-
YAK	Provides access solutions for the construction and energy sectors	Industrials	United Rentals	USA	Platinum Equity	\$1,100.0	100.0%	6.4x	3.1x
Payroll and Professional Services Business of Alight, Inc.	Provides technology-enabled payroll, human capital management, and professional services	Industrials	H. I. G.	USA	alight.	\$1,000.0	100.0%	10.0x	-
One Network Enterprises™	Develops cloud-based autonomous supply chain management solutions	Information Technology	<b>♣</b> BlueYonder	USA	-	\$839.0	100.0%	-	-
gearbox Ssortware	Develops and publishes video games and transmedia entertainment	Information Technology	TAKE-TWO INTERACTIVE	USA	EMBRACER* GROUP	\$460.0	100.0%	-	-
MTL Holdings, Inc.	Provides metal and non-insulated wall systems for buildings	Industrials	CARLISLE.	USA	GREYLION	\$410.0	100.0%	8.7x	-
TALEN SENERGY	Develops a zero-carbon data center campus powered by direct nuclear energy connection	Information Technology	aws	USA	TALEN SENERGY	\$350.0	100.0%	-	-
BMC ENTERPRISES, INC.	Provides ready-mix concrete, aggregates, and construction materials	Materials	BREEDON	GBR	-	\$300.0	100.0%	8.5x	1.7x
Peerless 7 Aerospace	Provides aerospace fasteners distribution and supply chain management services	Industrials	<b>DIPLOMA</b> PLC	GBR	-	\$287.7	100.0%	-	2.1x
Select Assets of BioReference Health, LLC	Develops clinical diagnostic and reproductive health laboratory testing services	Healthcare	labcorp	USA	BioReference®	\$237.5	100.0%	-	2.4x
Spring Well WATER FILTRATION SYSTEMS	Provides residential whole-home water filtration and water softening solutions	Consumer Discretionary	Fortune Brands Innovations	USA	-	\$105.0	100.0%	8.5x	-

8

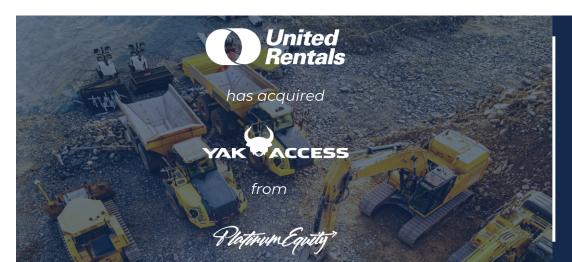
Source: Capital IQ, MergerMarket

### Selected Transactions Commentary



"We are thrilled to work with Francisco Partners and leverage their expertise as we further accelerate our rapid expansion across enterprises, industries and continents."

Marc Osofsky, CEO of Jama Software



"Yak meets the strategic, financial and cultural criteria we aim for in acquisitions. We expect this new line of business to augment our Specialty offerings as we continue to execute on our strategy of further differentiating ourselves by providing one-stop shop capabilities for our customers. We look forward to welcoming our new team members to the United Rentals family."

Mathew Flannery, President and CEO of United Rentals



"Combined with One Network's capabilities, Blue Yonder will establish itself as a leading supply chain solutions company that can offer a unified, end-to-end supply chain ecosystem that is resilient enough to withstand today's challenges, and synthesized with innovative, future-focused technologies."

Duncan Angove, CEO of Blue Yonder



"The acquisition of BMC represents a compelling opportunity for Breedon to launch our third platform in the USA. BMC has an excellent performance track record over a sustained period and is positioned in an attractive market for future growth."

Rob Wood, CEO of Breedon

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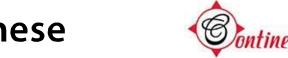








































...as well as with reputable funds, family-offices and privately

























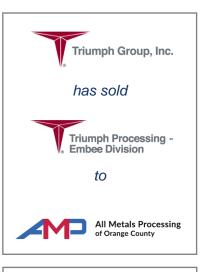




### Representative Global Engagements



































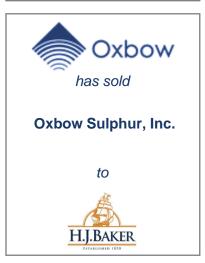




















































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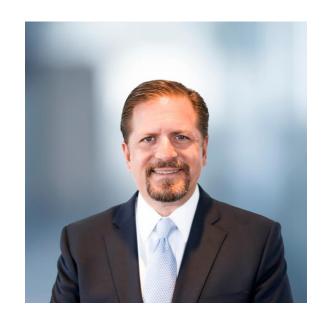
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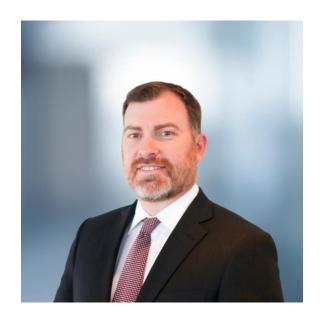
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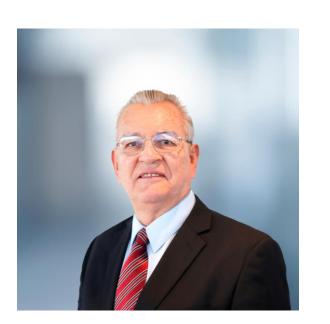
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