



Seale & Associates

AEROSPACE & DEFENSE
VALUATION UPDATE
Q2 2026

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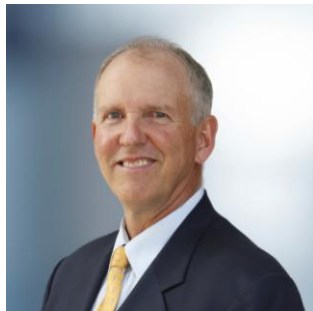
Introduction

We are pleased to share our Aerospace & Defense Industry Valuation Multiples Update for Q2 2026.

At Seale & Associates, we are committed to providing process-driven solutions designed to optimize value and achieve our client’s strategic objectives in a range of transactions, including **Mergers, Acquisitions, Divestitures and Carve-Outs, Business Sales, Recapitalizations, and Joint Ventures**, among other corporate finance and strategy consulting services.

Over the course of 25+ years, we have successfully served clients all over the world, and we are delighted to continue providing investment banking advisory services to our clients who are looking to grow through acquisitions or optimize their portfolios through strategic divestitures.

Seale has extensive experience advising leading multinational companies, private equity firms, and family-owned businesses across a wide range of industries.



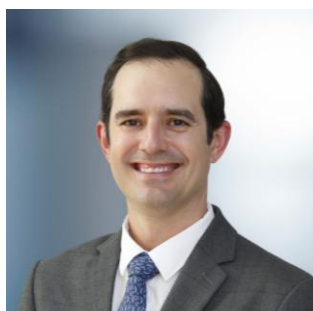
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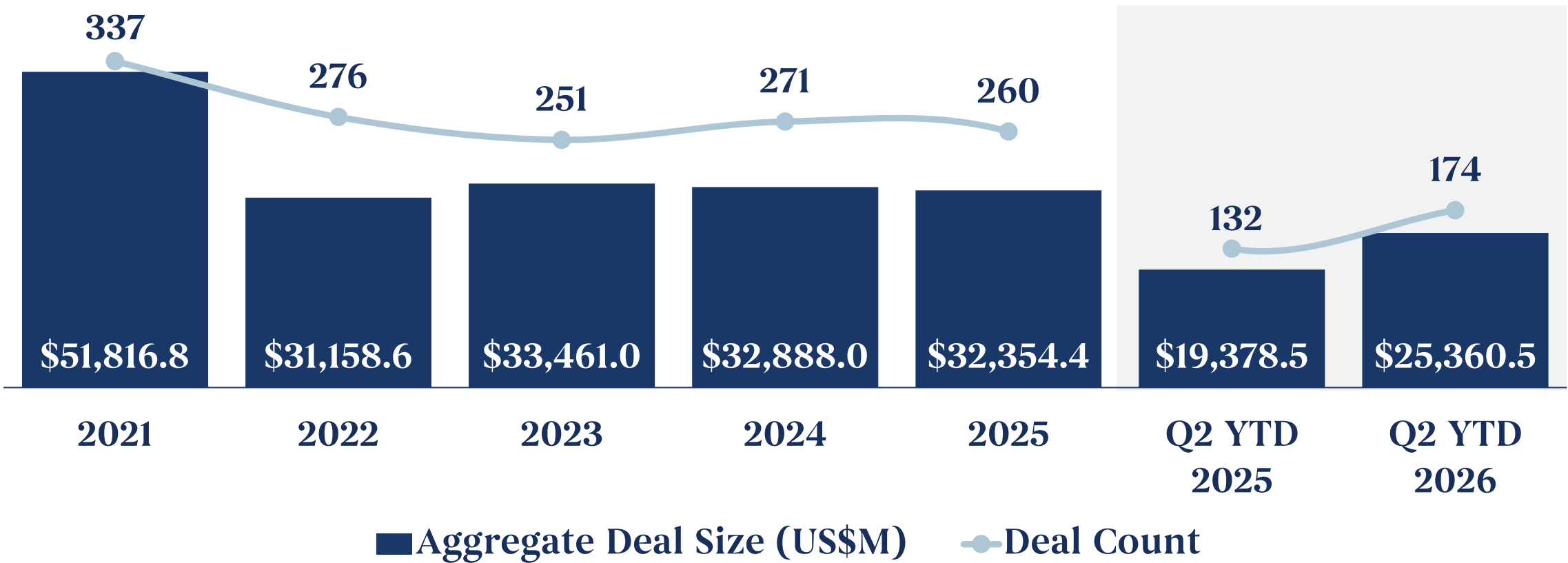
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Aerospace & Defense Industry Overview

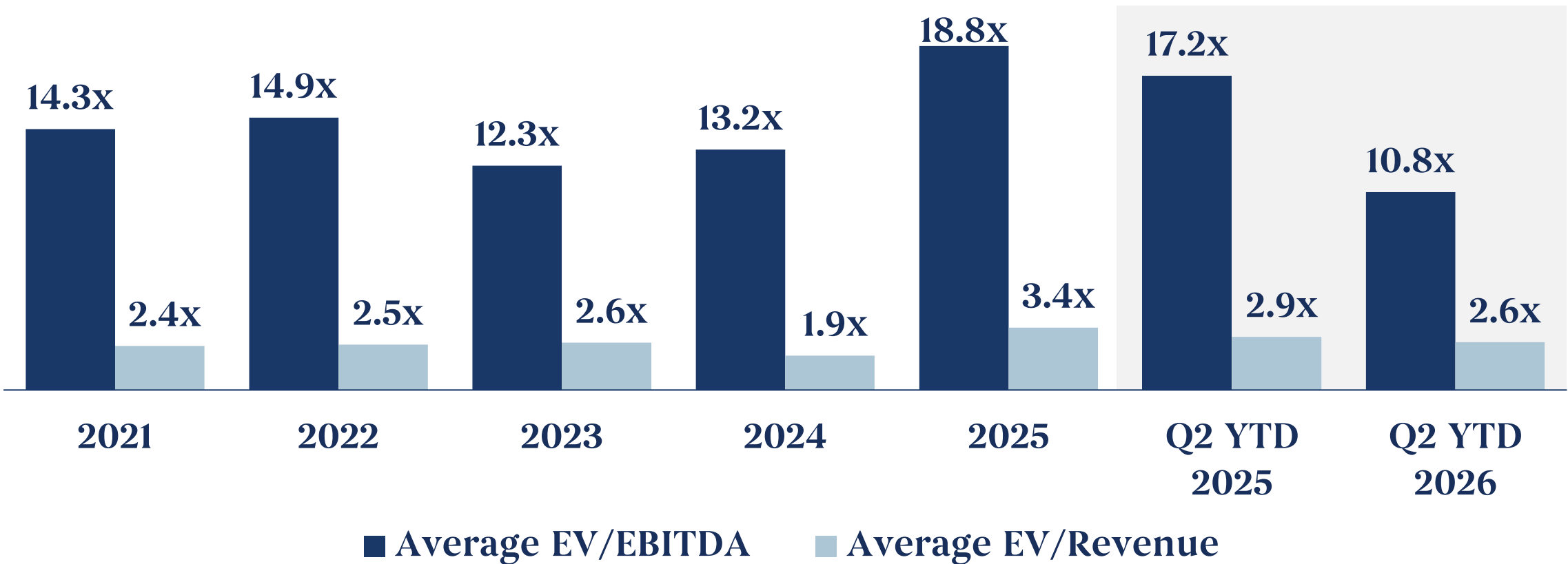
M&A Trends and Market Intelligence

- **The global aerospace and defense market is estimated to grow from approximately US\$899.7B in 2026 to around US\$1,185.1B by 2030, reflecting a CAGR of 7.1%.** Growth continues to be supported by rising defense spending, military modernization programs and expanding commercial aerospace activity
- **Market expansion is being driven** by increasing demand for next-generation military platforms, autonomous aerial systems and space commercialization initiatives. Growing investments in cybersecurity, missile defense systems and sustainable aviation technologies are also supporting long-term sector growth
- **Technology integration** and **strategic partnerships** continue **reshaping the competitive landscape**, as aerospace and defense companies expand capabilities in advanced materials, unmanned systems and multifunctional defense platforms. **Companies are also increasing collaboration across government, research and private-sector organizations** to accelerate innovation and security-focused development
- **M&A activity in the aerospace and defense sector** continues accelerating as **companies use acquisitions, carve-outs and partnerships** to strengthen exposure to defense technology, munitions and space-related capabilities. Portfolio rationalization and capital redeployment remain central themes across the industry
- **Strategic and financial buyers continue prioritizing assets focused on AI, cybersecurity, autonomy and space systems**, while private equity firms expand investment in scalable dual-use platforms. **Transactions are increasingly being used to accelerate innovation, operational scale and access to emerging defense technologies**

Aerospace & Defense Industry M&A Deal Size and Volume



Aerospace & Defense Industry M&A Average EV/EBITDA and EV/Revenue



Source: Capital IQ, Business Research Company, PwC, and Other Industry Reports

OEM - Global Comparable Public Companies (1/2)

The table below presents selected publicly traded companies in the sector, serving as benchmarks for valuation, scale, and operating performance across comparable business models

Company	Country	Market Cap. US\$M	Enterprise Value US\$M	Revenue US\$M	EBITDA Margin	Annual Average EV/EBITDA		Second Quarter Jun. 30, 2026 EV/ EBITDA		EV/ Revenue
						2024	2025			
Airbus	 AIRBUS	NLD	\$174,966	\$173,688	\$87,954	10.7%	17.0x	18.2x	18.5x	2.0x
Bombardier	 BOMBARDIER	CAN	\$22,675	\$26,135	\$9,750	13.4%	11.2x	13.2x	20.0x	2.7x
Dassault Aviation	 DASSAULT AVIATION	FRA	\$25,451	\$14,908	\$10,162	14.5%	8.1x	12.2x	10.1x	1.5x
Embraer	 EMBRAER	BRA	\$11,246	\$12,370	\$8,518	9.4%	17.3x	17.0x	15.4x	1.5x
General Dynamics	 GENERAL DYNAMICS	USA	\$95,653	\$101,831	\$53,808	12.8%	16.4x	14.1x	14.7x	1.9x
Northrop Grumman	 NORTHROP GRUMMAN	USA	\$72,339	\$87,331	\$42,892	18.3%	17.5x	13.4x	11.2x	2.0x
Rolls-Royce	 ROLLS ROYCE	GBR	\$158,048	\$155,580	\$30,735	21.3%	14.6x	21.9x	23.7x	5.1x
Saab	 SAAB	SWE	\$27,898	\$27,954	\$9,099	12.1%	19.7x	29.4x	25.5x	3.1x

OEM - Global Comparable Public Companies (2/2)

Company		Country	Market Cap. US\$M	Enterprise Value US\$M	Revenue US\$M	EBITDA Margin	Annual Average EV/EBITDA		Second Quarter Jun. 30, 2026 EV/ EBITDA		EV/ Revenue
							2024	2025			
Boeing		USA	\$170,644	\$200,086	\$93,995	NM	56.8x	NM	NM		2.1x
Textron		USA	\$15,951	\$18,657	\$15,188	11.6%	10.9x	10.5x	10.6x		1.2x
General Electric		USA	\$389,926	\$400,906	\$50,639	23.0%	19.2x	25.6x	34.4x		7.9x
Mitsubishi Heavy Industries		JPN	\$75,794	\$73,833	\$31,587	13.4%	14.8x	24.0x	17.4x		2.3x
Safran		FRA	\$163,365	\$162,337	\$38,351	18.6%	17.1x	19.1x	22.8x		4.2x
						Mean	15.3x	14.7x	14.7x		1.9x
						Median	17.0x	17.6x	17.4x		2.1x

Excluded from mean
NM: Not Measurable

Structure & Manufacturers - Global Comparable Public Companies (1/2)

The table below presents selected publicly traded companies in the sector, serving as benchmarks for valuation, scale, and operating performance across comparable business models

Company	Country	Market Cap. US\$M	Enterprise Value US\$M	Revenue US\$M	EBITDA Margin	Annual Average EV/EBITDA		Second Quarter Jun. 30, 2026 EV/EBITDA EV/Revenue	
						2024	2025		
BAE Systems	 GBR	\$69,330	\$77,082	\$38,981	13.6%	13.1x	15.6x	14.5x	2.0x
HEICO	 USA	\$41,442	\$44,438	\$4,911	28.8%	32.3x	33.1x	31.4x	9.0x
Hexcel	 USA	\$7,547	\$8,491	\$1,978	18.3%	16.8x	15.9x	23.5x	4.3x
Howmet Aerospace	 USA	\$107,573	\$109,986	\$9,117	28.9%	22.9x	33.2x	41.7x	12.1x
Leonardo	 ITA	\$30,930	\$35,805	\$23,520	13.1%	9.2x	13.8x	11.6x	1.5x
Lockheed Martin	 USA	\$117,463	\$136,266	\$77,014	10.8%	12.9x	15.4x	16.5x	1.8x
RTX	 USA	\$255,506	\$289,377	\$93,500	16.9%	17.7x	16.9x	18.3x	3.1x

Structure & Manufacturers - Global Comparable Public Companies (2/2)

Company		Country	Market Cap. US\$M	Enterprise Value US\$M	Revenue US\$M	EBITDA Margin	Annual Average EV/EBITDA		Second Quarter Jun. 30, 2026	
							2024	2025	EV/ EBITDA	EV/ Revenue
TransDigm		USA	\$74,506	\$102,626	\$10,006	48.5%	24.4x	23.3x	21.2x	10.3x
Parker-Hannifin		USA	\$123,328	\$132,442	\$21,499	26.9%	16.3x	18.8x	22.9x	6.2x
Carpenter Technology		USA	\$30,648	\$31,053	\$3,124	25.0%	14.8x	20.2x	39.7x	9.9x
ATI		USA	\$26,897	\$28,439	\$4,715	18.6%	15.5x	16.6x	32.5x	6.0x
■ Excluded from mean						Mean	15.5x	16.6x	17.5x	2.1x
						Median	16.3x	16.9x	22.9x	6.0x

North American Airlines - Global Comparable Public Companies

The table below presents selected publicly traded companies in the sector, serving as benchmarks for valuation, scale, and operating performance across comparable business models

Company		Country	Market Cap. US\$M	Enterprise Value US\$M	Revenue US\$M	EBITDA Margin	Annual Average EV/EBITDA		Second Quarter Jun. 30, 2026	
							2024	2025	EV/ EBITDA	EV/ Revenue
Air Canada		CAN	\$4,879	\$8,831	\$16,615	12.9%	3.1x	3.9x	4.1x	0.5x
Alaska Air		USA	\$5,817	\$10,717	\$14,763	15.1%	3.8x	4.4x	4.8x	0.7x
Allegiant Travel		USA	\$3,140	\$4,092	\$2,894	13.2%	7.2x	7.6x	10.7x	1.4x
American Airlines		USA	\$11,951	\$38,931	\$58,337	15.5%	3.9x	3.8x	4.3x	0.7x
Controladora Vuela Compañía de Aviación		MEX	\$1,073	\$4,225	\$3,296	23.7%	4.6x	4.0x	5.4x	1.3x
Delta Air Lines		USA	\$61,201	\$77,547	\$68,287	18.2%	4.5x	4.6x	6.2x	1.1x
JetBlue Airways		USA	\$2,132	\$9,297	\$9,503	10.1%	5.4x	7.0x	9.7x	1.0x
Southwest Airlines		USA	\$25,133	\$28,201	\$30,073	15.9%	4.1x	4.6x	5.9x	0.9x
United Airlines		USA	\$44,138	\$60,942	\$62,902	20.4%	3.3x	3.8x	4.7x	1.0x
■ Excluded from mean						Mean	4.4x	4.8x	5.1x	0.8x
						Median	4.1x	4.4x	5.4x	1.0x

Source: Capital IQ

International Airlines - Global Comparable Public Companies (1/2)

The table below presents selected publicly traded companies in the sector, serving as benchmarks for valuation, scale, and operating performance across comparable business models

Company	Country	Market Cap. US\$M	Enterprise Value US\$M	Revenue US\$M	EBITDA Margin	Annual Average EV/EBITDA		Second Quarter Jun. 30, 2026 EV/ EBITDA		EV/ Revenue
						2024	2025			
Air France-KLM	 FRA	\$4,101	\$16,926	\$39,021	16.0%	3.0x	3.0x	2.7x		0.4x
ANA	 JPN	\$8,049	\$7,590	\$16,385	14.6%	4.6x	4.4x	3.2x		0.5x
Cathay Pacific Airways	 HKG	\$10,065	\$16,036	\$16,643	19.6%	5.0x	5.1x	4.9x		1.0x
Deutsche Lufthansa	 DEU	\$13,715	\$19,872	\$46,956	10.3%	3.3x	3.6x	4.1x		0.4x
easyJet	 GBR	\$5,538	\$4,962	\$13,966	11.9%	3.5x	2.6x	3.0x		0.4x
International Consolidated Airlines	 GBR	\$28,060	\$34,992	\$38,125	22.9%	3.3x	3.8x	4.0x		0.9x
Japan Airlines	 JPN	\$7,536	\$6,988	\$12,860	16.9%	4.6x	4.1x	3.2x		0.5x
Korean Air	 KOR	\$6,566	\$18,205	\$16,396	16.1%	3.8x	5.2x	6.9x		1.1x

Source: Capital IQ

International Airlines - Global Comparable Public Companies (2/2)

Company		Country	Market Cap. US\$M	Enterprise Value US\$M	Revenue US\$M	EBITDA Margin	Annual Average EV/EBITDA		Second Quarter Jun. 30, 2026 EV/ EBITDA		EV/ Revenue
							2024	2025			
LATAM Airlines		CHL	\$16,710	\$22,615	\$15,878	27.3%	5.8x	5.8x	5.2x		1.4x
Ryanair		IRL	\$32,804	\$30,457	\$17,812	24.0%	6.3x	7.7x	7.1x		1.7x
Singapore Airlines		SGP	\$18,699	\$19,342	\$15,858	19.7%	5.3x	6.0x	6.2x		1.2x
Qantas Airways		AUS	\$10,888	\$15,309	\$17,011	19.1%	3.6x	4.8x	4.7x		0.9x
China Southern Airlines		CHN	\$12,285	\$48,033	\$27,475	22.3%	10.4x	9.9x	7.8x		1.7x
■ Excluded from mean						Mean	4.8x	5.1x	4.9x		0.7x
						Median	4.6x	4.8x	4.7x		0.9x

Avionics Providers - Global Comparable Public Companies

The table below presents selected publicly traded companies in the sector, serving as benchmarks for valuation, scale, and operating performance across comparable business models

Company		Country	Market Cap. US\$M	Enterprise Value US\$M	Revenue US\$M	EBITDA Margin	Annual Average EV/EBITDA		Second Quarter Jun. 30, 2026 EV/EBITDA EV/Revenue	
							2024	2025		
Aerospace Industrial Development Corporation		TWN	\$1,676	\$2,307	\$1,149	8.8%	14.0x	19.2x	22.8x	2.0x
BAE Systems		GBR	\$69,330	\$77,082	\$38,981	13.6%	13.1x	15.6x	14.5x	2.0x
DXC Technology		USA	\$1,434	\$4,212	\$12,484	14.6%	5.8x	2.9x	2.3x	0.3x
Honeywell		USA	\$70,937	\$97,375	\$38,057	23.2%	16.5x	16.0x	11.0x	2.6x
L3Harris Technologies		USA	\$54,135	\$64,902	\$22,477	19.1%	15.4x	14.2x	15.1x	2.9x
Safran		FRA	\$163,365	\$162,337	\$38,351	18.6%	17.1x	19.1x	22.8x	4.2x
Thales		FRA	\$52,772	\$54,666	\$26,072	15.1%	12.8x	16.9x	13.9x	2.1x
■ Excluded from mean						Mean	14.8x	16.8x	13.6x	2.3x
						Median	14.0x	16.0x	14.5x	2.1x

MRO Service - Global Comparable Public Companies

The table below presents selected publicly traded companies in the sector, serving as benchmarks for valuation, scale, and operating performance across comparable business models

Company		Country	Market Cap. US\$M	Enterprise Value US\$M	Revenue US\$M	EBITDA Margin	Annual Average EV/EBITDA		Second Quarter Jun. 30, 2026	
							2024	2025	EV/ EBITDA	EV/ Revenue
AAR		USA	\$5,607	\$6,508	\$3,308	11.5%	12.5x	13.5x	17.2x	2.0x
Aerostar		ROM	\$422	\$344	\$153	20.3%	9.4x	9.2x	11.1x	2.3x
Latécoère		FRA	\$214	\$427	\$865	3.1%	145.9x	29.8x	16.0x	0.5x
MTU Aero Engines		DEU	\$22,361	\$23,630	\$10,547	18.3%	103.8x	14.3x	12.2x	2.2x
Singapore Technologies Engineering		SGP	\$25,044	\$28,602	\$10,049	13.1%	13.7x	18.0x	21.8x	2.8x
■ Excluded from mean						Mean	11.8x	13.8x	14.1x	2.3x
						Median	13.7x	14.3x	16.0x	2.2x

Aerospace & Defense - Global Transactions (1/3)

The table below highlights selected global M&A transactions during Q2 2026, illustrating strategic acquisitions focused on scale, product diversification, or geographic expansion within the sector

Date	Target	Country	Description	Buyer	Seller	% Acquired	Size US\$M	EV/ EBITDA	EV/ Revenue
Jun-26*		NLD	Federal Republic of Germany , agreed to acquire 40% of KNDS , a pan-European manufacturer of main battle tanks, armored vehicles, and artillery systems	Federal Republic of Germany	WEGMANN GROUP	40.0%	-	-	3.4x
Jun-26*		USA	Booz Allen Hamilton , a provider of defense technology and mission services, agreed to acquire Ultra Mission Solutions , a developer of mission-critical software, encryption, and edge-compute products		-	100.0%	\$720.0	-	-
Jun-26*		DEU	EQT , a private equity firm, agreed to acquire Exolaunch , a provider of mission management, satellite integration, and deployment technologies		-	100.0%	-	-	-
Jun-26*		USA	MDA Space , a provider of space systems and mission services, agreed to acquire Blue Canyon Technologies , a manufacturer of spacecraft and satellite components			100.0%	\$620.0	-	-
Jun-26*		USA	Arcline Investment Management , a private equity firm, agreed to acquire Continental Aerospace Technologies , a manufacturer of piston aircraft engines and related aftermarket products		 中国航空工业集团有限公司 AVATION INDUSTRY CORPORATION OF CHINA, LTD.	100.0%	\$535.0	15.3x	2.1x
Jun-26		USA	Voyager Technologies , a space and defense technology company, acquired Astrobotic Technology , a developer of lunar landers, lunar power systems, and reusable rockets		-	100.0%	\$300.0	-	-

Source: Capital IQ, Companies' Press Releases, Mergermarket

Aerospace & Defense - Global Transactions (2/3)

Date	Target	Country	Description	Buyer	Seller	% Acquired	Size US\$M	EV/ EBITDA	EV/ Revenue
Jun-26		ISR	Motorola Solutions , a provider of public safety and enterprise security technology, acquired D-Fend Solutions , a developer of counter-drone systems using RF cyber-takeover technology		Multiple sellers	100.0%	\$1,500.0	-	-
May-26*		GBR	FN Browning Group , a manufacturer of small arms, weapon systems, and ammunition, agreed to acquire Accuracy International , a specialist in precision bolt-action rifle systems		-	100.0%	-	-	-
May-26*		USA	Parker Hannifin , a manufacturer of motion and control technologies, agreed to acquire Circor Aerospace , a manufacturer of engineered and proprietary flight-critical motion and flow control products			100.0%	\$2,550.0	-	-
May-26		USA	Mach Industries , a manufacturer of unmanned defense systems, acquired Exquadrum , a developer of aerospace and defense technologies		-	100.0%	-	-	-
May-26		USA	Iridium Communications , a provider of global satellite voice, data, and PNT services, acquired a stake of 61% in Aireon , an operator of a space-based ADS-B air traffic surveillance system		Multiple sellers	61.0%	\$521.7	-	-
May-26*		ITA	PAI Partners and Fondo Italiano d'Investimento , private equity firms, agreed to acquire Mecaer Aviation Group , a provider of aircraft actuation, flight control, and landing systems	 	Multiple sellers	100.0%	-	-	-
May-26		USA	VSE , a provider of aviation aftermarket distribution and repair services, acquired NorthStar Technologies , a provider of engine MRO, third-party logistics, and kitting services		-	100.0%	-	-	-

Source: Capital IQ, Companies' Press Releases, Mergermarket

Aerospace & Defense - Global Transactions (3/3)

Date	Target	Country	Description	Buyer	Seller	% Acquired	Size US\$M	EV/ EBITDA	EV/ Revenue
Apr-26	 TrueNoord	NLD	Arcus Infrastructure Partners , an investment firm, acquired 74% of TrueNoord , a specialist lessor of turboprops and jet aircrafts, with founding investor Freshstream reinvesting to retain the remaining 26%			74.0%	-	-	-
Apr-26	 First Aviation Services	USA	AMETEK , a provider of industrial technology solutions, acquired First Aviation Services , a provider of defense and aviation MRO services and a manufacturer of related components		-	100.0%	-	-	-
Apr-26	 Sherwood Aviation	USA	HEICO Flight Support , a provider of aerospace and defense parts, acquired Sherwood Avionics and Accessories , an MRO provider of mechanical and electro-mechanical aircraft components		-	80.0%	-	-	-
Apr-26	 Thrush Aircraft	USA	Air Tractor , a manufacturer of agricultural, fuel-hauling, fighting plagues and firefighting aircrafts, acquired Thrush Aircraft , a manufacturer of turbine-powered agricultural and firefighting aircraft		-	100.0%	-	-	-
Apr-26*	 INTEGRIS	NLD	Triton Partners , a European mid-market private equity firm, agreed to acquire Integris Composites , a manufacturer of lightweight composite armor and protection solutions		-	100.0%	-	-	-
Apr-26*	 Air Alliance	DEU	Pilatus , an aircraft manufacturer, agreed to acquire Air Alliance , a provider of aircraft sales, maintenance, and flight training		-	100.0%	-	-	-

*Announced transaction pending approval and other customary closing conditions

LOCKHEED MARTIN

- Advised **Lockheed Martin Corporation**, a global Aerospace and Defense company, on the sale of its **commercial flight training business** to **Alteon**, a full-service provider of airline training solutions and a subsidiary of **The Boeing Company**
 - Seale focused marketing materials on synergies with the buyer's business and demonstrated premium pricing rationale through proforma financials

TRIUMPH

- Advised **Triumph Group Inc.** on the sale of its **Triumph Air Repair business**, a provider of APU maintenance and overhauls solutions, and **Triumph Engines Tempe business**, a vertically integrated provider of engine component repair and manufacturing services, to **The Gores Group**
 - The assignment included the sale of a niche provider of hot-section component manufacturing and repair services for original equipment manufacturers, aircraft operators, and repair and overhaul providers



TRIUMPH

- Advised **Triumph Group Inc.** on the sale of its **Nashville Operations** to affiliates of **TECT Aerospace**. The Nashville operations offer vertically integrated, build-to-print manufacturing of long and large structural parts to OEM customers
 - The assignment had a number of challenges and issues to resolve, including a lack of stand-alone financial statements, accounting block / POC accounting, carve-out operations, declining volumes, restructured business, and OEM assignments and approvals

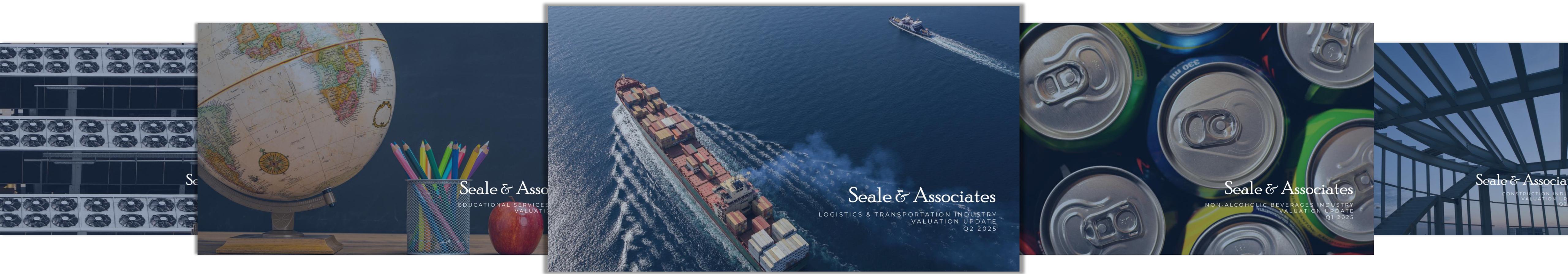
PXC AEROSYSTEMS

- Advised **RFE Investment Partners** on the sale of **PCX - Texas** from its **PCX Aerosystems** portfolio company. The Texas-based operations offer large structural airframe parts and assemblies to premier aerospace OEMs and Tier 1 suppliers on a range of commercial and military platforms
 - Seale positioned the business on a go-forward basis that included cost savings from recent restructuring efforts and presented a proforma illustration of performance under increased volumes



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 has been acquired by  HERITAGE DISTRIBUTION HOLDINGS	 has sold a controlling interest to  WASTE MANAGEMENT	 has sold  Zinc Oxide Corporation a subsidiary of  Korea Zinc	 has acquired  from  DOVER	 has been acquired by  ENSTRUCTURE	 Oxbow's Senior Subordinated debt issued by  was refinanced by  BMO	 has acquired  DONLEN
 has sold  to  Enjet AERO	 has sold  and  to  LINCOLN ELECTRIC	 has sold  to  GE Power Systems	 has sold  to  AMP ALL METALS PROCESSING	 has sold Triumph Air Repair, the APU Overhaul Operations of Triumph Aviation Services – Asia, and Triumph Engines businesses to  TGG THE GORES GROUP	 has acquired  HTPG	 has sold its GRACE Membranes business  a subsidiary of  Honeywell
 has sold  and  to  MEDLINE	 has sold  to  SAFE FLEET Driving Safety Forward™	 has sold  A division of Carrier Commercial Refrigeration, Inc. to  MONOMOY CAPITAL PARTNERS and Starboard Capital Partners	 has sold  to  ALTEON A BOEING COMPANY	 has sold  to  DB DaviesBaird	 has acquired  Wabi Wabi Development Corporation	 has been recapitalized by  H. I. G. PRIVATE EQUITY



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University of Richmond - BS Business Administration in Accounting



FELIPE BUENO

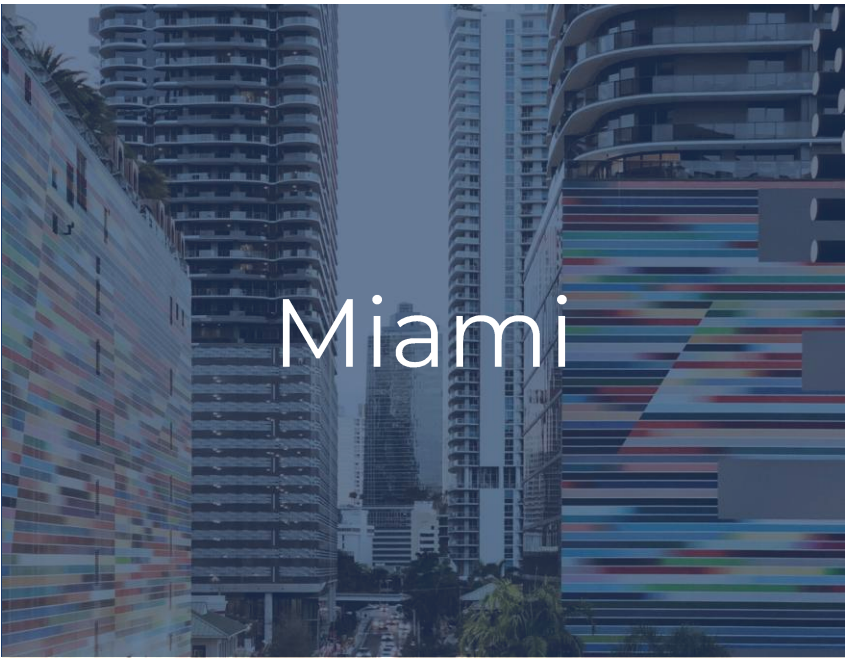
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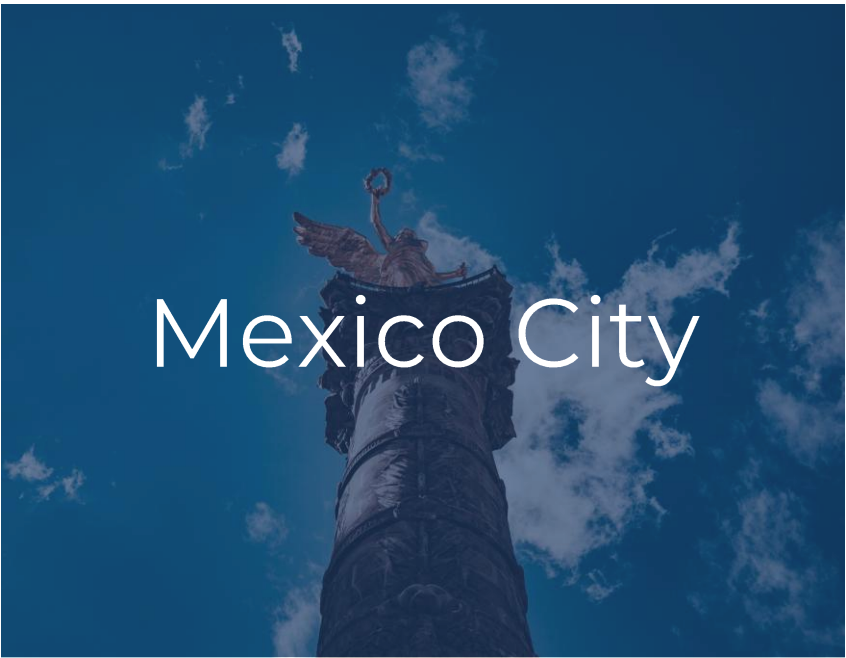
40+ years with Grupo Industrial Saltillo with experience as Director, Corp. Dev. and extensive global commercial experience
Instituto Tecnologico y de Estudios Superiores de Monterrey
MBA and BS in Industrial Engineering



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