



Seale & Associates

CLINICAL LABORATORY SERVICES INDUSTRY
VALUATION UPDATE
Q3 2026

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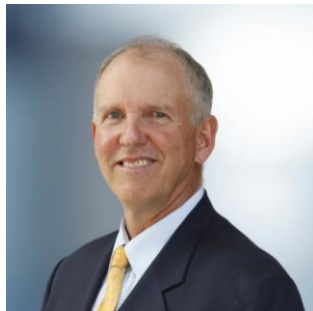
Introduction

We are pleased to share our Clinical Laboratory Services Industry Valuation Multiples Update for Q3 2026.

At Seale & Associates, we are committed to providing process-driven solutions designed to optimize value and achieve our client’s strategic objectives in a range of transactions, including **Mergers, Acquisitions, Divestitures and Carve-Outs, Business Sales, Recapitalizations, and Joint Ventures**, among other corporate finance and strategy consulting services.

Over the course of 25+ years, we have successfully served clients all over the world, and we are delighted to continue providing investment banking advisory services to our clients who are looking to grow through acquisitions or optimize their portfolios through strategic divestitures.

Seale has extensive experience advising leading multinational companies, private equity firms, and family-owned businesses across a wide range of industries.



James A. Seale | President
jseale@sealeassociates.com



Brett M. Carmel | Senior Managing Director
bcarmel@sealeassociates.com



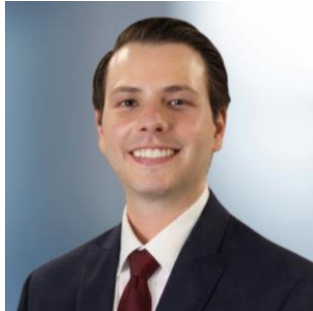
Robert Whitney | Managing Director
rwhitney@sealeassociates.com



Sergio Garcia del Bosque | Managing Director
sgarcia@sealeassociates.com



Carlos Hernandez Goudet | Managing Director
chernandez@sealeassociates.com



Alejandro Montemayor | Director
amontemayor@sealeassociates.com



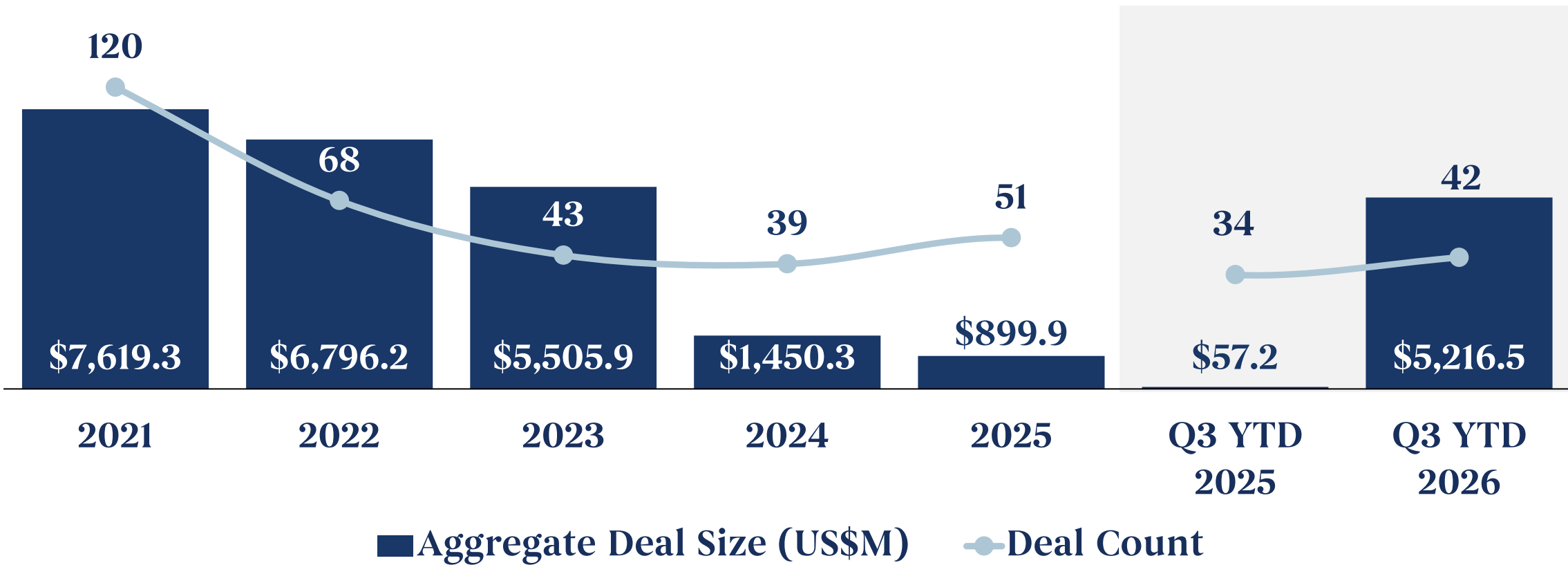
Armando Rios | Vice President
arios@sealeassociates.com

Clinical Laboratory Services Industry Overview

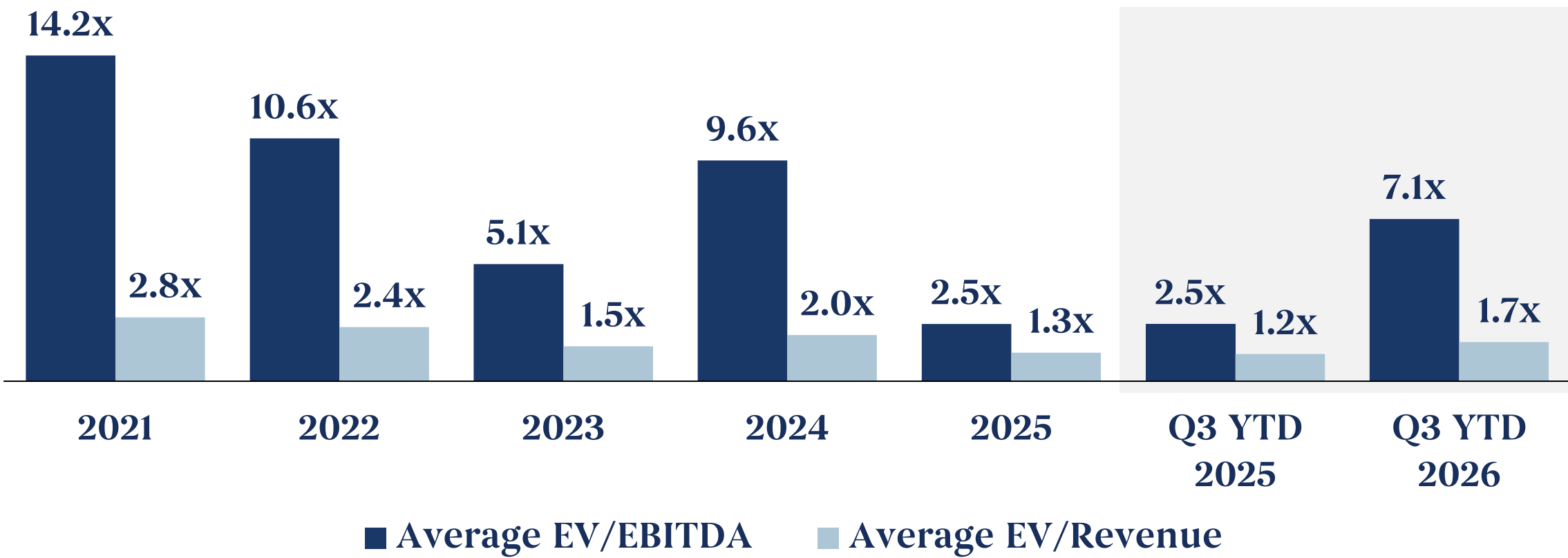
M&A Trends and Market Intelligence

- The **global clinical laboratory services market** is estimated at **US\$306.9B in 2026** and is projected to reach **US\$396.2B by 2031**, growing at a **CAGR of 5.2%**. The industry continues to benefit from **increasing demand for diagnostic testing services**, with **North America** representing the **largest regional market**
- Market growth continues to be driven** by the **rising burden of chronic and infectious diseases**, **aging populations**, **expanding preventive health screening**, and **growing adoption of molecular, genetic, and oncology testing**
- Growing adoption of **laboratory automation** is improving **throughput** and **result quality**, helping laboratories offset **reimbursement pressure**, **skilled labor shortages**, and **rising labor costs** across **hospital-based**, **stand-alone**, and **clinic-based laboratories**
- Clinical laboratory M&A activity increased 23.5% in volume**, from **34** transactions in Q3 YTD 2025 to **42** in Q3 YTD 2026, while **aggregate deal value rose to US\$5.2B** from **US\$57.2M**. **Average EV/EBITDA increased to 7.1x** from **2.5x** and **EV/Revenue to 1.7x** from **1.2x**
- Consolidation** continues as **larger laboratory operators** acquire **regional and specialty testing businesses** to expand their **geographic reach** and **service offering**, while **strategic and financial buyers** pursue **add-on acquisitions** to strengthen their capabilities in **high-growth testing areas** such as **molecular and oncology diagnostics**

Clinical Laboratory Services Industry M&A Deal Size and Volume



Clinical Laboratory Services M&A Average EV/EBITDA and EV/Revenue



Source: Fortune Business Insights, Lighthouse Lab Services, and Capital IQ

Clinical Laboratory Services – Global Comparable Public Companies

The table below presents selected publicly traded companies in the sector, serving as benchmarks for valuation, scale, and operating performance across comparable business models

Company		Country	Market Cap. US\$M	Enterprise Value US\$M	Revenue US\$M	EBITDA Margin	Annual Average EV/EBITDA		Third Quarter Sep. 30, 2026 EV/ EBITDA		EV/ Revenue
							2024	2025			
Alliança Saúde		BRA	\$96	\$213	\$223	NM	20.2x	8.9x	-1.1x		1.0x
Dian Diagnostics		CHN	\$1,869	\$2,224	\$1,481	12.5%	9.2x	14.1x	12.1x		1.5x
Fleury		BRA	\$2,392	\$3,089	\$1,697	25.9%	6.7x	5.2x	7.0x		1.8x
Healius		AUS	\$217	\$863	\$955	18.3%	7.7x	6.7x	4.9x		0.9x
H.U. Group		JPN	\$1,231	\$1,332	\$1,582	10.8%	11.2x	10.2x	7.8x		0.8x
Integral Diagnostics		AUS	\$562	\$946	\$548	17.9%	10.7x	15.1x	9.6x		1.7x
Krsnaa Diagnostics		IND	\$189	\$208	\$88	28.7%	16.2x	14.0x	8.3x		2.4x
Terveystalo		FIN	\$1,071	\$1,707	\$1,376	17.7%	8.7x	8.2x	7.0x		1.2x
■ Excluded from mean						Mean	10.1x	10.3x	8.6x		1.4x
						Median	10.0x	9.5x	7.4x		1.4x

Clinical Laboratory Services – Global Comparable Public Companies

The table below presents selected publicly traded companies in the sector, serving as benchmarks for valuation, scale, and operating performance across comparable business models

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							2024	2025			
Eurofins Scientific		LUX	\$14,785	\$19,198	\$8,387	22.8%	9.4x	8.7x	10.0x		2.3x
Labcorp		USA	\$24,988	\$31,685	\$14,348	18.1%	12.3x	13.2x	12.2x		2.2x
Medicover		SWE	\$3,958	\$5,495	\$2,803	15.4%	13.2x	15.1x	12.8x		2.0x
Quest Diagnostics		USA	\$25,725	\$31,886	\$11,560	24.2%	9.8x	10.6x	11.4x		2.8x
RadNet		USA	\$5,425	\$7,181	\$2,269	18.0%	15.2x	17.1x	17.6x		3.2x
Sonic Healthcare		AUS	\$6,526	\$10,239	\$7,557	16.4%	11.0x	10.2x	8.3x		1.4x
Excluded from mean						Mean	11.1x	10.7x	10.9x		2.0x
						Median	11.7x	11.9x	11.8x		2.2x

Clinical Laboratory Services – Global Transactions

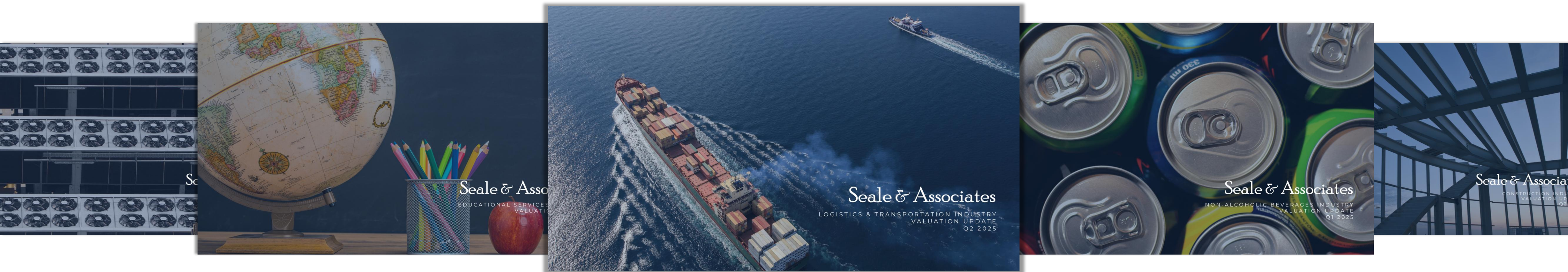
The table below highlights selected global M&A transactions during Q3 2026, illustrating strategic acquisitions focused on scale, product diversification, or geographic expansion within the sector

Date	Target	Country	Description	Buyer	Seller	% Acquired	Size US\$M	EV/ EBITDA	EV/ Revenue
Sep-26*		AUS	Genetic Signatures , an Australian developer of molecular infectious disease tests, agreed to combine with Microba Life Sciences , an Australian provider of gut microbiome tests		-	100.0%	\$24.1	-	2.0x
Aug-26		USA	MDNA Holdings , a Florida holding company, acquired Pearsanta , a US developer of early cancer detection diagnostic tests that operates a CLIA-certified laboratory.	MDNA Holdings		ND	-	-	-
Jul-26		ITA	PureLabs , an Italian platform of diagnostic laboratories and medical centers, acquired Sunmed Group , a Rome-based provider of diagnostic imaging and specialist consultations.		-	100.0%	-	-	-
Jul-26*		USA	Express Wellness Group , an affiliate of skincare provider Face Haus, agreed to acquire XpresTest and XpresSpa , providers of airport biosurveillance testing and airport spas.	Express Wellness Group		100.0%	\$13.0	-	-

*Announced transactions pending approval and other customary closing conditions
ND: Not Disclosed

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<p>has been acquired by</p>	<p>has sold a controlling interest to</p>	<p>has sold</p> <p>Zinc Oxide Corporation</p> <p>a subsidiary of</p>	<p>has acquired</p> <p>from</p>	<p>has been acquired by</p>	<p>Oxbow's Senior Subordinated debt issued by</p> <p>was refinanced by</p>	<p>has acquired</p>
<p>has sold</p> <p>to</p>	<p>has sold</p> <p>and</p> <p>to</p>	<p>has sold</p> <p>to</p>	<p>has sold</p> <p>to</p>	<p>has sold</p> <p>Triumph Air Repair, the APU Overhaul Operations of Triumph Aviation Services – Asia, and Triumph Engines businesses</p> <p>to</p>	<p>has acquired</p>	<p>has sold its GRACE Membranes business</p> <p>a subsidiary of</p>
<p>has sold</p> <p>and</p> <p>to</p>	<p>has sold</p> <p>to</p> <p>Driving Safety Forward™</p>	<p>has sold</p> <p>A division of Carrier Commercial Refrigeration, Inc.</p> <p>to</p>	<p>has sold</p> <p>to</p>	<p>has sold</p> <p>to</p>	<p>has acquired</p> <p>Wabi Development Corporation</p>	<p>has been recapitalized by</p>



JAMES A. SEALE

President and Founder | Washington, DC

+1 (703) 623-9253

30+ years of global M&A experience, Attorney, CPA Arthur Andersen, and Professor of Global Investment Banking at George Washington University
University of Virginia - JD
University of Kentucky - BS in Accounting



BRETT M. CARMEL

Senior Managing Director and Co-founder | Miami, FL

+1 (703) 294-6530

25+ years of global M&A experience and Professor of M&A at Johns Hopkins University
The George Washington University - MBA International Business and MA - International Affairs
University of Florida - BA in Political Science with High Honors



SERGIO GARCIA DEL BOSQUE

Managing Director | Mexico City, Mexico

+52 (55) 8000-7463

17+ years of global M&A experience
IPADE - MBA
Instituto Tecnológico y de Estudios Superiores de Monterrey
BS in Industrial Engineering



ROBERT E. WHITNEY

Managing Director | Washington, DC

+1 (703) 801-8939

19+ years of global M&A experience, CPA Deloitte & Touche, Corporate Audit and Assurance Services
University of Richmond - BS Business Administration in Accounting



CARLOS HERNANDEZ GOUDET

Managing Director | San Luis Potosi, Mexico

+1 (571) 482-3432

16+ years of global M&A experience
Columbia Business School - MBA
Instituto Tecnológico y de Estudios Superiores de Monterrey
BS in Industrial Engineering

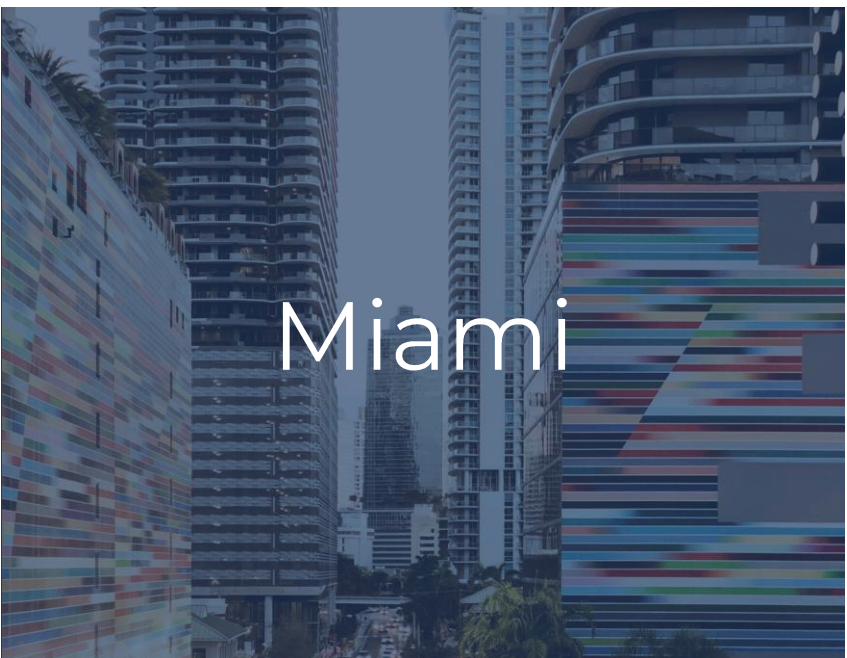
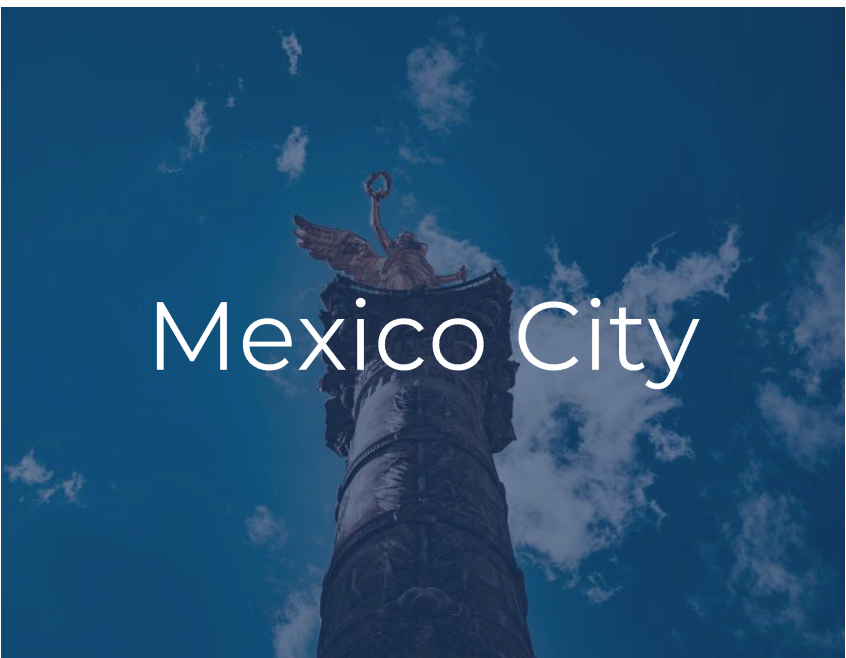


FELIPE BUENO

Senior Director | Monterrey, Mexico

+52 (84) 4432-4444

40+ years with Grupo Industrial Saltillo with experience as Director, Corp. Dev. and extensive global commercial experience
Instituto Tecnológico y de Estudios Superiores de Monterrey
MBA and BS in Industrial Engineering



For over 25 years, Seale & Associates has served leading public and private companies from around the world and operating in a broad range of industries with a high level of quality, integrity and independence while presenting innovative ideas and trusted solutions to address their most complex dealings

+25

Years of Experience

+\$50B

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