

Seale & Associates ———— FARMING Q2 2025

Introduction

We are pleased to share our Farming Industry Valuation Multiples Update for Q2 2025.

At Seale & Associates, we are committed to providing process-driven solutions designed to optimize value and achieve our client's strategic objectives in a range of transactions, including Mergers, Acquisitions, Divestitures and Carve-Outs, Business Sales, Recapitalizations, and Joint Ventures, among other corporate finance and strategy consulting services.

Over the course of 25+ years, we have successfully served clients all over the world, and we are delighted to continue providing investment banking advisory services to our clients who are looking to grow through acquisitions or optimize their portfolios through strategic divestitures.

Seale has extensive experience advising leading multinational companies, private equity firms, and family-owned businesses across a wide range of industries.



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Farming Industry Overview

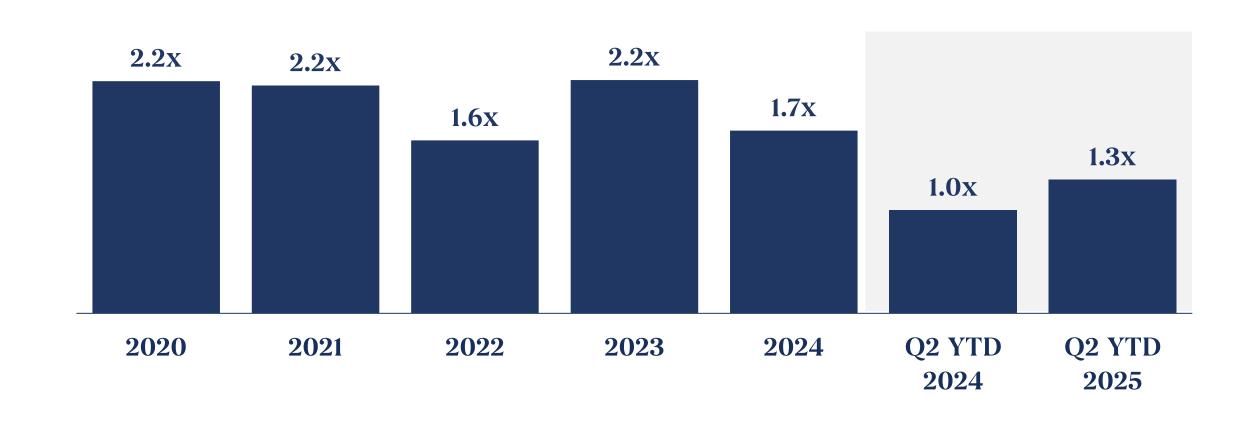
M&A Trends and Market Intelligence

- The global agriculture market's revenue is expected to grow at a CAGR of 7.5% between 2024 and 2029, driven by the adoption of sustainable practices and technology integration
- Industry's primary focus is improving crop productivity through agricultural technology, biological solutions, and sustainable practices
- M&A has emerged as a key strategy for companies seeking to consolidate market share, scale operations, and boost competitiveness. This strategy aim to gain new revenue streams, mitigate associated risk, and attain access to technological advancements
- Achieving economies of scale enables agricultural companies to reduce costs by streamlining operations, eliminating redundancies, and gaining greater bargaining power with suppliers
- M&A also facilitates access to innovative technologies, particularly in agtech and biotech, helping companies to modernize operations, enhance productivity, and maintain a competitive edge in an evolving sector
- Industry players are increasingly acquiring upstream and downstream businesses to stabilize profitability and reduce exposure to raw material price volatility

Farming Industry M&A Deal Size and Volume



Farming Industry M&A Average EV/EBITDA and EV/Revenue



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Farming Industry - Global Comparable Public Companies (1/2)

The table below presents selected publicly traded companies in the sector, serving as benchmarks for valuation, scale, and operating performance across comparable business models

Campany	Country	Market	Enterprise	Revenue	EBITDA	Annual Average EV/EBITDA		Second Quarter Jun. 30, 2025		
Company		Country	Cap. US\$M	Value US\$M	US\$M	Margin	2023	2024	EV/ EBITDA	EV/ Revenue
Archer-Daniels-Midland	ADM	USA	\$25,358	\$37,147	\$82,776	4.5%	8.0x	7.2x	10.0x	0.4x
Bunge	BŪNGE	USA	\$10,790	\$15,583	\$50,862	6.0%	4.1x	4.3x	5.1x	0.3x
Cresud	င <mark>ို</mark> CRESUD	ARG	\$663	\$2,318	\$767	5.3%	30.4x	22.0x	57.0x	3.0x
Darling Ingredients	DARLING INTERNATIONAL INC.	USA	\$6,001	\$10,150	\$5,702	16.9%	8.5x	8.3x	10.5x	1.8x
Fresh Del Monte	Del Monte Quality	CYM	\$1,554	\$1,942	\$4,314	7.7%	6.0x	5.6x	5.9x	0.5x
Gruma	وبالسو	MEX	\$6,040	\$7,559	\$6,328	18.1%	7.9x	7.9x	6.6x	1.2x
Ingredion	Ingredion.	USA	\$8,722	\$9,689	\$7,316	18.8%	8.1x	7.9x	7.0x	1.3x
KWS SAAT SE	KWS	DEU	\$2,391	\$2,614	\$1,969	20.0%	8.3x	6.7x	6.6x	1.3x
Limoneira	LIMONEIRA	USA	\$283	\$360	\$177	5.4%	136.4x	38.6x	37.9x	2.0x
Molinos Agro	MOLINOS AGRO GRUPO PEREZ COMPANO	ARG	\$775	\$896	\$2,471	0.9%	94.7x	79.2x	42.4x	0.4x

Source: Capital IQ 5

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Farming Industry - Global Comparable Public Companies (2/2)

	Company		Market Cap. US\$M	Enterprise Value US\$M	Revenue US\$M	EBITDA Margin	Annual Average EV/EBITDA		Second Quarter Jun. 30, 2025	
Company							2023	2024	EV/ EBITDA	EV/ Revenue
SLC Agrícola	SLC Agrícola	BRA	\$1,446	\$2,941	\$1,432	33.0%	5.7x	6.9x	6.2x	2.1x
Três Tentos Agroindustrial	3tentos =	BRA	\$1,384	\$1,492	\$2,645	9.0%	10.9x	8.5x	6.3x	0.6x
Wilmar International	wilmar	SGP	\$14,070	\$37,869	\$69,336	5.4%	9.8x	9.7x	10.1x	0.5x
Excluded from mean						Mean	7.7x	7.3x	7.4x	1.0x
						Median	8.3x	7.9x	7.0x	1.2x

Source: Capital IQ 6

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Farming Industry - Global Transactions

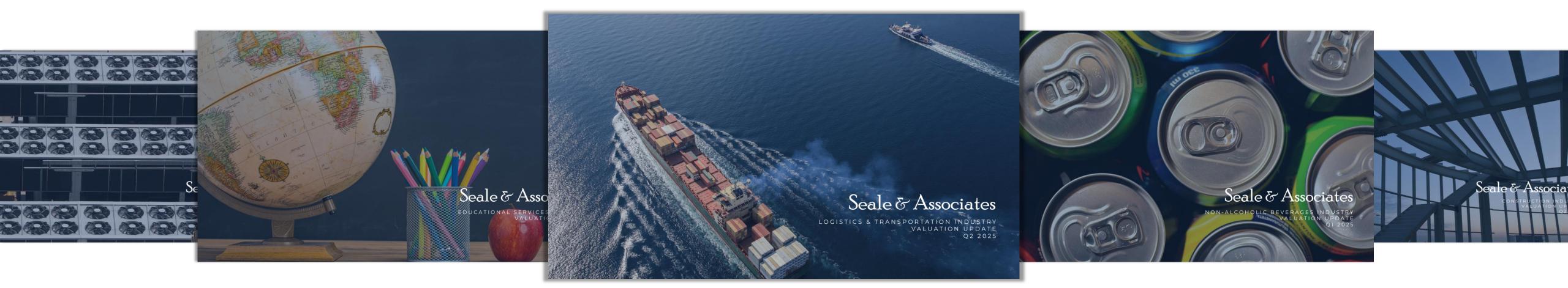
The table below highlights selected global M&A transactions during Q2 2025, illustrating strategic acquisitions focused on scale, product diversification, or geographic expansion within the sector

Date	Target	Country	Description	Buyer	Seller	% Acquired	Size US\$M	EV/ EBITDA	EV/ Revenue
Jun-25*	Agreliant®	USA	GDM , a developer of crops through biotechnology and breeding, agreed to acquire AgReliant Genetics , a producer of seeds	GDM EVOLVING AGRICULTURE	KWS Vilmorin & Cie	100.0%	-	-	-
Jun-25	VOEDERS HUYS ALIMENTS	BEL	De Heus , a producer of animal food products, acquired Voeders Huys , a producer of animal food products	de heus	-	100.0%	-	-	-
May-25	GöldenStar	USA	LT Foods , a producer of rice and rice-based convenience products, acquired the remaining 49.0% stake in Golden Star , a producer of jasmine rice	LT FOODS NURTURING GOODNESS	-	49.0%	\$15.0	-	0.4x
May-25	MULE CITY *Specialty Feeds	USA	M2 Advisors, an advisor on pre-exit strategies, acquired Mule City, a producer of animal feeds	M2 Advisors	-	100.0%	-	-	-
May-25	ALLIANCE SEED	CAN	Canterra Seeds, a provider of field crop seeds, acquired Alliance Seed, a provider of cereal and legumes	CANTERRA SEEDS	QATERSON GRAIN	100.0%	-	-	-
Apr-25*	C.P. Pokphand	HKG	CPF , a producer of animal-based foods, agreed to acquire the remaining 23.8% stake in C.P. Pokphand , a producer of animal feed products	CPF	TOCHU	23.8%	\$1,100.0	-	-
Apr-25	prairie berries	CAN	Grasslands , a trader of organic and conventional specialty crops, acquired Prairie Berries , a producer of saskatoon berries	GRASSLANDS	-	100.0%	-	-	-
Apr-25	Montana Fruits®	COL	Frutura, a producer and distributor of fruit, acquired Montana Fruits, a provider of avocados, passion fruit and limes	Frutura.	-	100.0%	-	-	-

^{*}Announced transactions pending approval and other customary closing conditions

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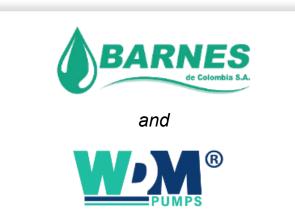
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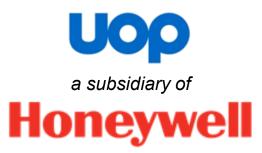
have been acquired by



has acquired









has been acquired by





has sold a controlling interest to





has sold



Zinc Oxide Corporation

a subsidiary of





has acquired



from





has been acquired by

























TGG GORES GROUP



has acquired







has sold





has sold







has acquired









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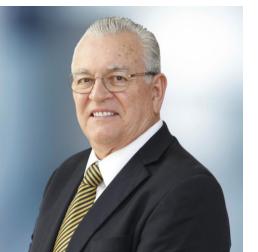


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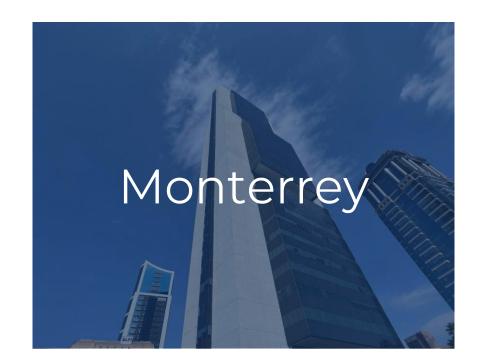


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Please contact us if you would like further information about M&A trends and/or specific transaction multiples for your industry. © Seale & Associates

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For over 25 years, Seale & Associates has served leading public and private companies from around the world and operating in a broad range of industries with a high level of quality, integrity and independence while presenting innovative ideas and trusted solutions to address their most complex dealings

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Recapitalizations

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...as well as with many private equity funds, family-































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