



Seale & Associates

FLEET LEASING INDUSTRY
VALUATION UPDATE
Q2 2026

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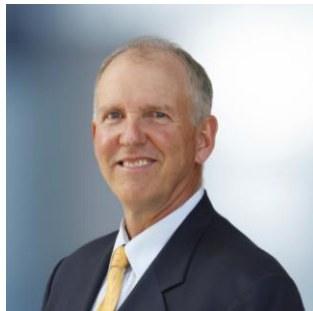
Introduction

We are pleased to share our Fleet Leasing Industry Valuation Multiples Update for Q2 2026.

At Seale & Associates, we are committed to providing process-driven solutions designed to optimize value and achieve our client’s strategic objectives in a range of transactions, including **Mergers, Acquisitions, Divestitures and Carve-Outs, Business Sales, Recapitalizations, and Joint Ventures**, among other corporate finance and strategy consulting services.

Over the course of 25+ years, we have successfully served clients all over the world, and we are delighted to continue providing investment banking advisory services to our clients who are looking to grow through acquisitions or optimize their portfolios through strategic divestitures.

Seale has extensive experience advising leading multinational companies, private equity firms, and family-owned businesses across a wide range of industries.



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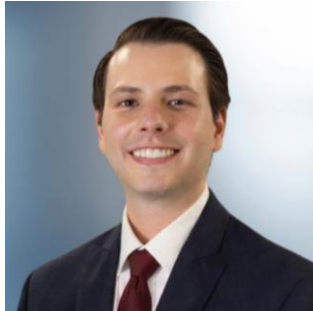
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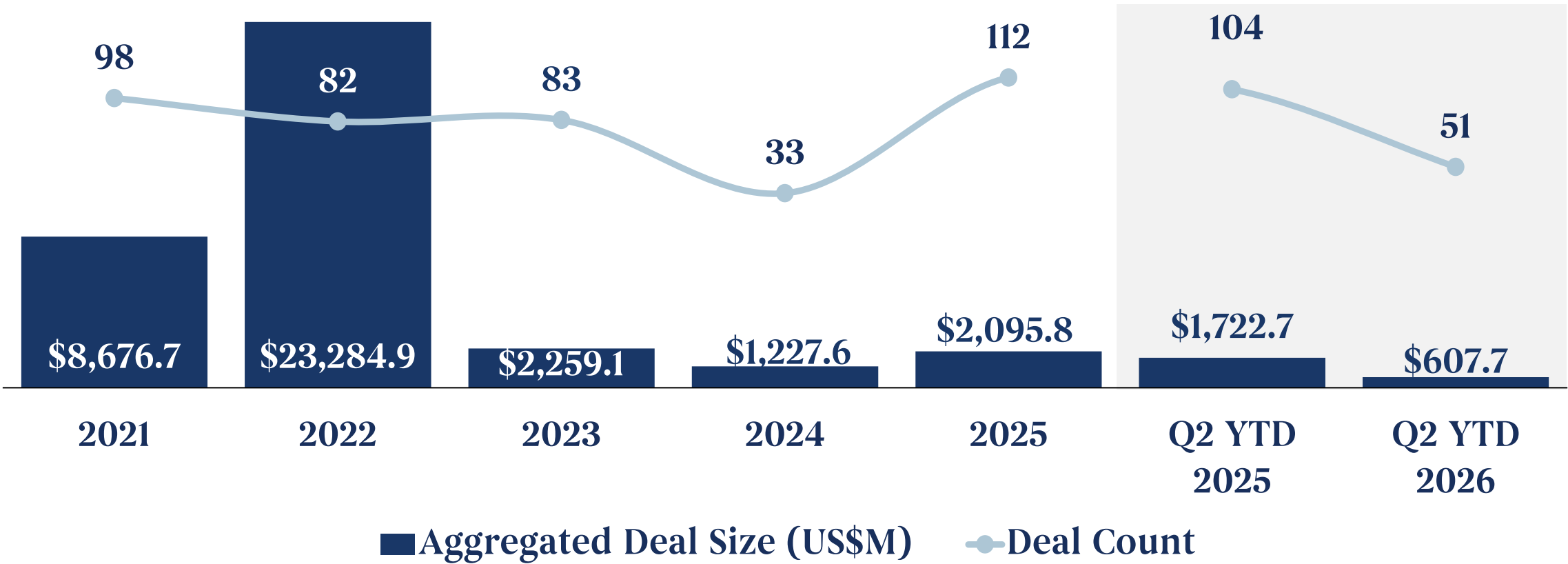
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Fleet Leasing Industry Overview

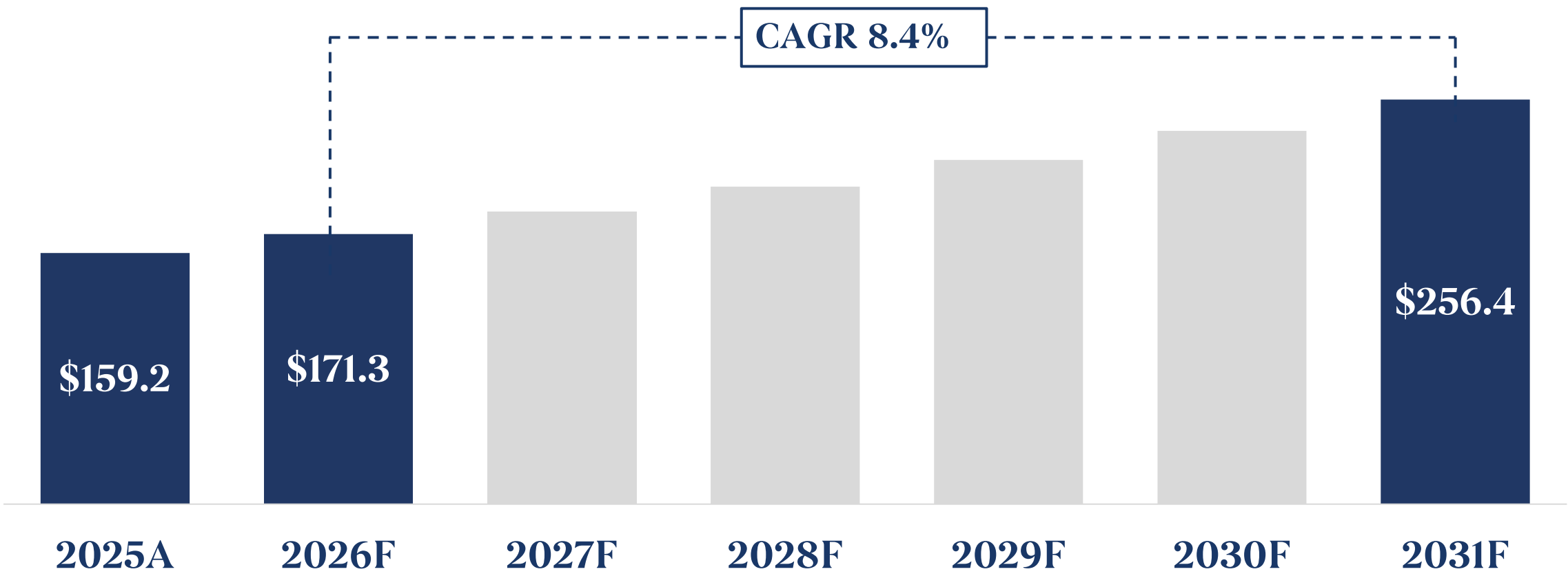
M&A Trends and Market Intelligence

- The global **automotive fleet leasing market** revenue was valued at approximately **US\$159.2B in 2025** and is projected to reach **US\$256.4B by 2031**, growing at a **CAGR of 8.4%** during the forecasted period. The industry continues to **benefit** from **rising mobility demand, travel recovery, and corporate fleet outsourcing**, with **North America** representing the **largest regional market**
- **Market growth** continues to be **driven by the recovery of global business and leisure travel, increasing e-commerce activity, and rising demand for flexible transportation solutions**, particularly in commercial vehicle and last-mile delivery applications
- Growing adoption of **online booking platforms, mobile applications, AI-enabled dynamic pricing, and predictive maintenance technologies** is improving fleet utilization, customer experience, and operation efficiency across the industry
- **Government incentives** supporting **fleet electrification, increasing EV adoption, and vehicle-to-grid (V2G) initiatives** are accelerating the transition toward mor sustainable rental and leasing fleets globally
- Increasing **corporate preference for leasing solutions**, driven by **off-balance-sheet financing benefits, operational flexibility, and outsourced fleet management**, continues to support long-term industry growth across both passenger and commercial vehicle markets

Fleet Leasing Industry M&A Deal Size and Volume



Automobile Rental & Leasing Industry Market Size (US\$B)



Source: Capital IQ, Mordor Intelligence, and Other Industry Reports

Vehicle Rental – Global Comparable Public Companies

The table below presents selected publicly traded companies in the sector, serving as benchmarks for valuation, scale, and operating performance across comparable business models

Company		Country	Market Cap. US\$M	Enterprise Value US\$M	Revenue US\$M	EBITDA Margin	Annual Average EV/EBITDA		Second Quarter Jun. 30, 2026 EV/ EBITDA		EV/ Revenue
							2024	2025			
Alquiler Quality		ESP	\$99	\$365	\$188	57.5%	3.4x	3.4x	3.4x		1.9x
Avis Budget Group		USA	\$5,222	\$32,499	\$11,711	25.2%	7.8x	12.8x	11.0x		2.8x
Zigup		GBR	\$1,353	\$2,599	\$2,466	25.8%	3.6x	3.4x	4.1x		1.1x
Inchcape		GBR	\$3,578	\$6,831	\$12,607	7.3%	7.2x	7.0x	7.5x		0.5x
Hertz Global Holdings		USA	\$715	\$20,714	\$8,695	4.7%	24.7x	189.7x	50.8x		2.4x
Localiza Rent a Car		BRA	\$8,781	\$15,350	\$8,479	20.1%	13.9x	10.3x	9.0x		1.8x
Sixt		DEU	\$3,242	\$7,098	\$4,996	20.1%	9.7x	9.2x	7.1x		1.4x
■ Excluded from mean						Mean	6.3x	5.8x	6.2x		1.5x
						Median	7.8x	9.2x	7.5x		1.8x

Leasing – Global Comparable Public Companies (1/2)

The table below presents selected publicly traded companies in the sector, serving as benchmarks for valuation, scale, and operating performance across comparable business models

Company		Country	Market Cap. US\$M	Enterprise Value US\$M	Revenue US\$M	EBITDA Margin	Annual Average EV/EBITDA		Second Quarter Jun. 30, 2026 EV/ EBITDA		EV/ Revenue
							2024	2025			
Ayvens		FRA	\$10,312	\$48,503	\$28,761	13.4%	15.3x	13.8x	12.6x		1.7x
Cargojet		CAN	\$890	\$1,535	\$702	26.4%	12.0x	8.5x	8.3x		2.2x
Chorus Aviation		CAN	\$422	\$623	\$911	15.0%	3.9x	4.0x	4.6x		0.7x
FirstGroup		GBR	\$1,352	\$2,327	\$6,305	14.4%	2.9x	2.7x	2.6x		0.4x
Global Ship Lease		GRC	\$1,355	\$1,473	\$757	61.5%	3.2x	2.9x	3.2x		1.9x
NS United Kaiun Kaisha		JPN	\$932	\$920	\$1,414	16.0%	4.1x	3.6x	4.1x		0.7x

Leasing – Global Comparable Public Companies (2/2)

Company		Country	Market Cap. US\$M	Enterprise Value US\$M	Revenue US\$M	EBITDA Margin	Annual Average EV/EBITDA		Second Quarter Jun. 30, 2026	
							2024	2025	EV/ EBITDA	EV/ Revenue
PT Blue Bird		IDN	\$208	\$262	\$327	23.8%	4.0x	3.9x	3.4x	0.8x
Ryder System		USA	\$10,206	\$18,741	\$12,819	25.2%	4.9x	4.9x	5.8x	1.5x
Touax		FRA	\$34	\$481	\$208	28.7%	7.0x	7.3x	8.0x	2.3x
U-Haul Holding Company		USA	\$11,465	\$18,318	\$6,038	12.7%	9.4x	13.8x	23.9x	3.0x
Vamos Locação de Caminhões, Máquinas e Equipamentos		BRA	\$578	\$2,904	\$1,167	61.4%	6.6x	4.9x	4.1x	2.5x
Wisdom Marine Lines Co		TWN	\$1,703	\$2,282	\$572	49.2%	9.8x	8.8x	8.1x	4.0x
■ Excluded from mean						Mean	5.6x	5.1x	5.2x	1.6x
						Median	5.7x	4.9x	5.2x	1.8x

Fleet Leasing – Global Transactions

The table below highlights selected global M&A transactions during Q2 2026, illustrating strategic acquisitions focused on scale, product diversification, or geographic expansion within the sector

Date	Target	Country	Description	Buyer	Seller	% Acquired	Size US\$M	EV/ EBITDA	EV/ Revenue
Jun-26		GBR	NRG Fleet Services , a UK specialist commercial vehicle rental and fleet management provider, acquired Specialist Fleet Services , a vehicle contract hire and fleet management provider.			100.0%	\$113.5	-	-
Apr-26*	Yunnan Yunlv Logistics Investment	CHN	Chalco Logistics Group , an integrated logistics and freight transportation provider, agreed to acquire Yunnan Yunlv Logistics Investment , a cargo transportation and logistics provider.		Yunnan Aluminium	51.0%	\$38.3	-	-

* Announced transactions pending approval and other closing conditions

HERTZ

TARGET
Donlen Corporation

TRANSACTION TYPE
Buy-side Advisory

INDUSTRIES
Vehicle fleet leasing and management services

GEOGRAPHY
Northbrook, IL

SITUATION

Seale & Associates, Inc. announced that it acted as financial advisor to The Hertz Corporation ("Hertz") on the acquisition of Donlen Corporation for US\$947M. This transaction was part of the overall growth strategy of Hertz to provide the most flexible transportation programs for corporate and general consumers.

SEALE & ASSOCIATES' APPROACH

Seale professionals conducted a comprehensive evaluation of vehicle fleet companies that could potentially align with Hertz's growth strategy. After pre-qualifying each potential target, Seale began negotiations with the companies that best matched Hertz's investment criteria and strategic objectives.

OUTCOME

The process resulted in the purchase of Donlen Corporation by Hertz. Donlen, a leading provider of vehicle fleet leasing and management services.

“The acquisition of Donlen is consistent with the evolution of Hertz's asset-light, technology focused business model”

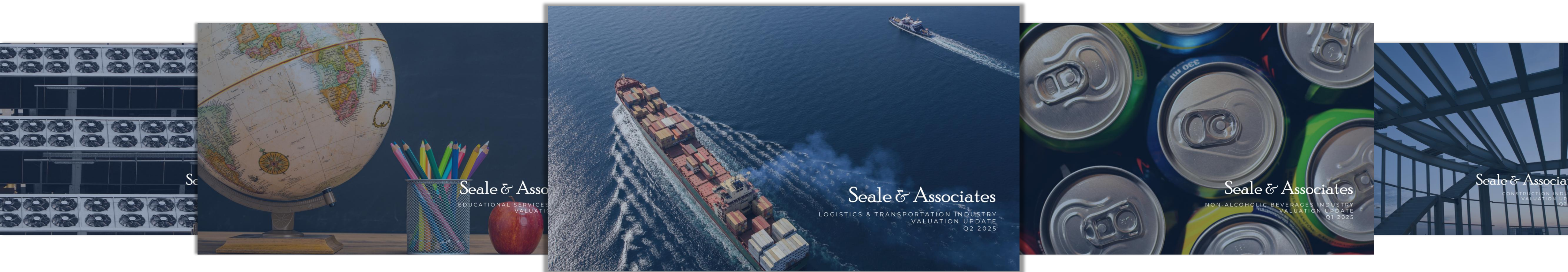


“The acquisition of Donlen is consistent with the evolution of Hertz's asset-light, technology focused business model and is part of the Company's overall growth strategy to provide the most flexible transportation programs for corporate and retail customers. Integrating Donlen into the Hertz family of products gives us a yearly and multi-year offering that complements our current core competencies of hourly, daily and monthly car sharing and car rental options and provides the Company with a more stable revenue stream and new adjacent markets to leverage our existing business model.”

Mark P. Frissora, the Chairman and CEO of Hertz

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 has been acquired by 	 has sold a controlling interest to 	 has sold Zinc Oxide Corporation a subsidiary of 	 has acquired from 	 has been acquired by 	 Oxbow's Senior Subordinated debt issued by was refinanced by 	 has acquired
 has sold to 	 has sold and to 	 has sold to 	 has sold to 	 has sold Triumph Air Repair, the APU Overhaul Operations of Triumph Aviation Services – Asia, and Triumph Engines businesses to 	 has acquired 	 has sold its GRACE Membranes business a subsidiary of
 has sold and to 	 has sold to 	 has sold to 	 has sold to 	 has sold to 	 has acquired 	 has been recapitalized by



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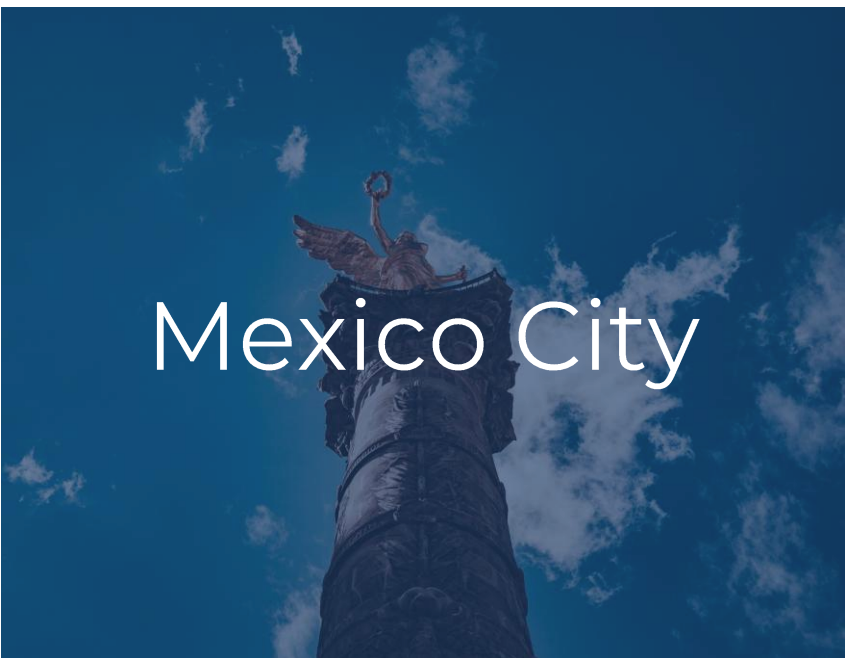
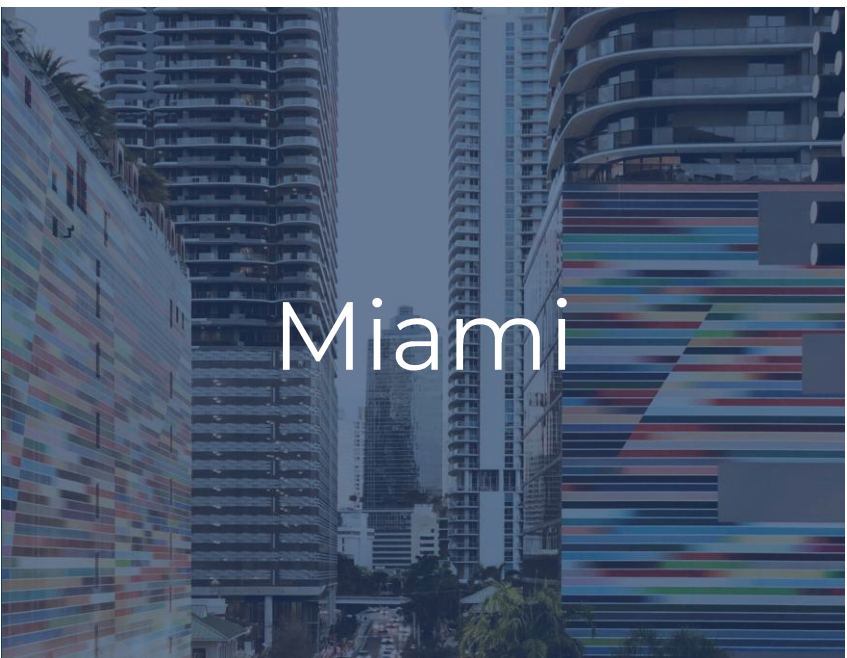


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For over 25 years, Seale & Associates has served leading public and private companies from around the world and operating in a broad range of industries with a high level of quality, integrity and independence while presenting innovative ideas and trusted solutions to address their most complex dealings

+25

Years of Experience

+\$50B

Closed Transactions Globally

Services & Solutions

- Mergers & Acquisitions

Divestitures

Joint Ventures / Alliances

Recapitalizations
- Due Diligence / Support

Expert Witness Testimony

Corporate Finance Advisory

Strategy Consulting

Trusted Advisor to Leading Companies Worldwide

We have worked repeatedly with many of the most well-known and respected companies in the world...

...as well as with many private equity funds, family-offices and privately held companies.





Seale & Associates

Creative Solutions. Trusted Advice.