



Seale & Associates

HEALTHCARE INDUSTRY
VALUATION UPDATE
Q1 2026

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Introduction

We are pleased to share our Healthcare Industry Valuation Multiples Update for Q1 2026.

At Seale & Associates, we are committed to providing process-driven solutions designed to optimize value and achieve our client’s strategic objectives in a range of transactions, including **Mergers, Acquisitions, Divestitures and Carve-Outs, Business Sales, Recapitalizations, and Joint Ventures**, among other corporate finance and strategy consulting services.

Over the course of 25+ years, we have successfully served clients all over the world, and we are delighted to continue providing investment banking advisory services to our clients who are looking to grow through acquisitions or optimize their portfolios through strategic divestitures.

Seale has extensive experience advising leading multinational companies, private equity firms, and family-owned businesses across a wide range of industries.



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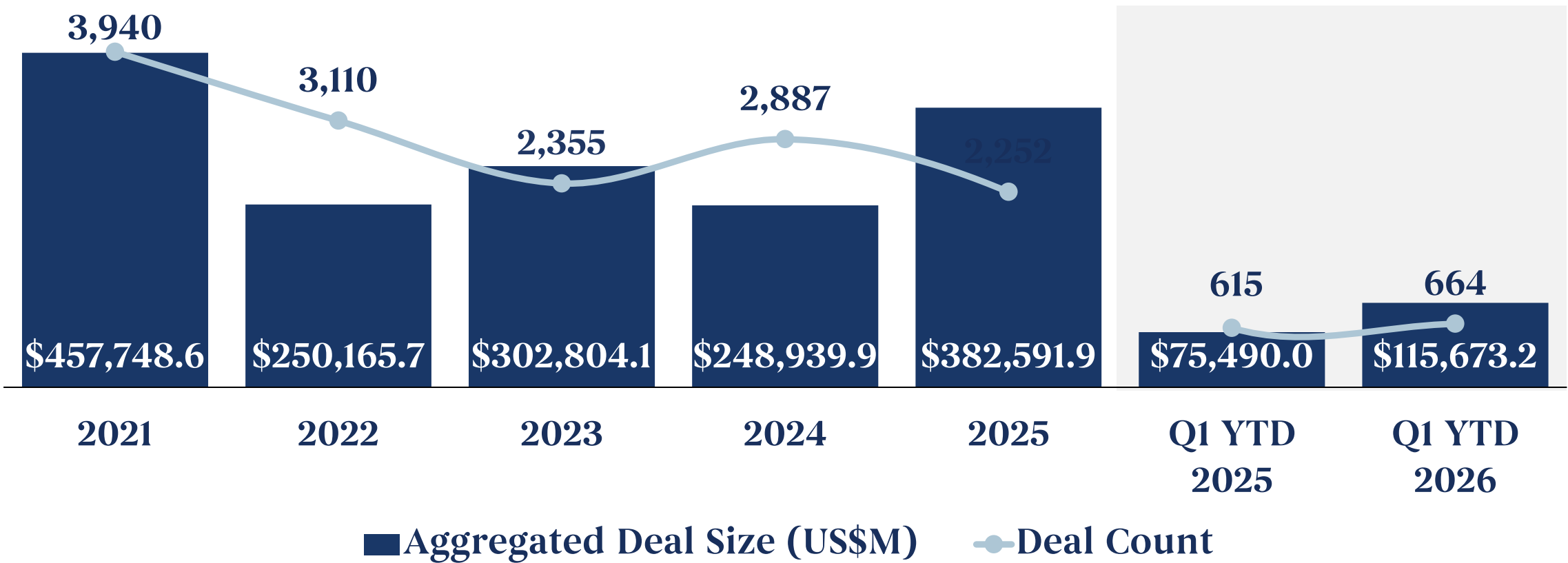
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Healthcare Industry Overview

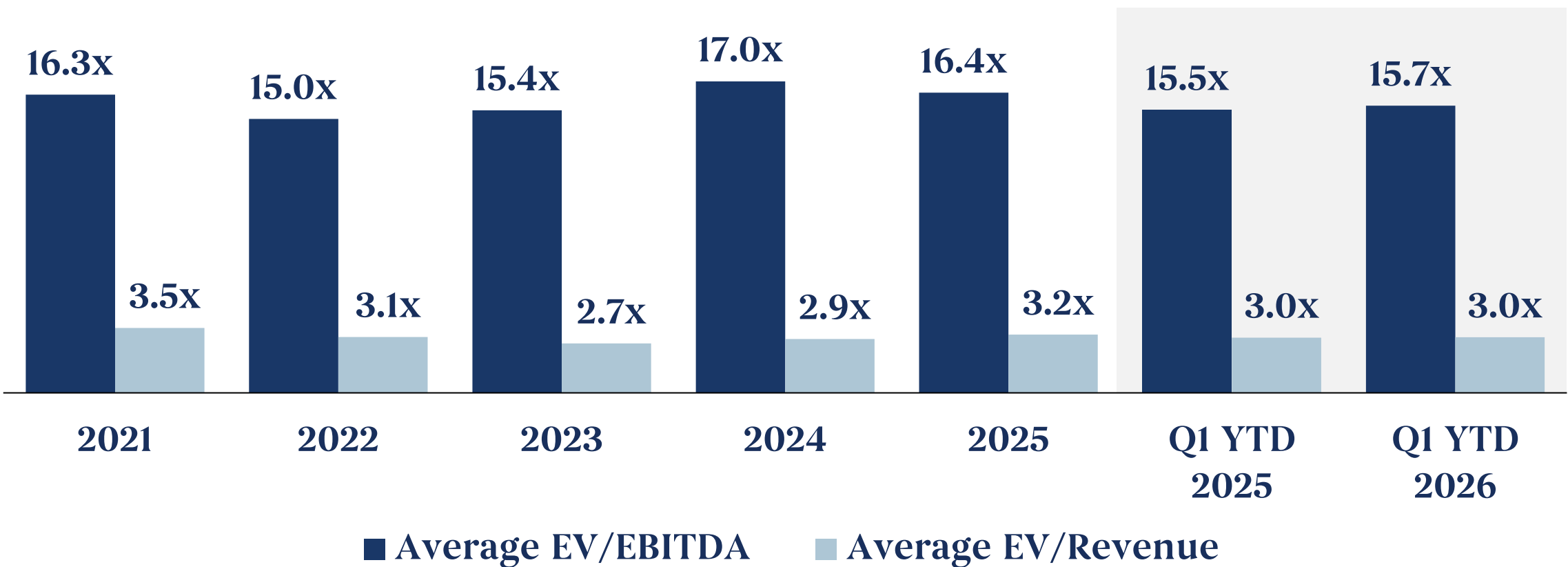
M&A Trends and Market Intelligence

- The **global healthcare services market** was valued at approximately **US\$8.6T in 2025** and is projected to reach **US\$20.1T by 2035**, growing at a **CAGR of 8.9%** during the forecasted period
- **Market growth** continues to be driven by **rising healthcare expenditures, increasing demand for preventive and personalized care, expanding telehealth adoption, and continued investments in hospital modernization** and integrated healthcare delivery systems
- Growing **integration of AI-enabled healthcare, telemedicine, remote patient monitoring, cloud-based management systems, and digital healthcare infrastructure** is improving accessibility, operational efficiency, and patient outcomes across the industry
- The Healthcare and Life Sciences M&A market remained active, supported by **favorable market dynamics, macroeconomic tailwinds, and sustained investment appetite**, with carve-out transactions also contributing to momentum
- M&A activity was driven by **consolidation of fragmented subsectors, divestment of non-core assets, and adoption of digital and AI technologies**, enabling companies to **enhance efficiency** and **refocus on core growth areas**
- Competitive processes and **strong Private Equity appetite**, supported by **macroeconomic recovery and high demand for quality assets** with ESG credentials, kept **valuations elevated** and **sustained a buoyant M&A environment**

Healthcare Industry M&A Deal Size and Volume



Healthcare Industry M&A Average EV/EBITDA and EV/Revenue



Source: Capital IQ, Globe Newswire, Alvarez & Marsal, and Other Industry Reports

Pharmaceutical – Global Comparable Public Companies (1/3)

The table below presents selected publicly traded companies in the sector, serving as benchmarks for valuation, scale, and operating performance across comparable business models

Company		Country	Market Cap. US\$M	Enterprise Value US\$M	Revenue US\$M	EBITDA Margin	Annual Average EV/EBITDA		First Quarter Mar. 31, 2026 EV/EBITDA	
							2024	2025	EV/EBITDA	EV/Revenue
AbbVie		USA	\$384,688	\$447,873	\$62,819	47.2%	13.9x	15.1x	15.1x	7.1x
Amgen		USA	\$189,671	\$235,977	\$37,220	45.3%	17.7x	13.3x	14.0x	6.3x
AstraZeneca		GBR	\$300,855	\$324,437	\$60,439	32.6%	14.9x	13.8x	16.5x	5.4x
Bayer Aktiengesellschaft		DEU	\$44,613	\$79,017	\$52,164	20.2%	5.7x	9.0x	7.5x	1.5x
Bristol-Myers Squibb Company		USA	\$123,831	\$159,982	\$48,482	40.2%	7.4x	7.2x	8.2x	3.3x
Chugai Pharmaceutical		JPN	\$89,140	\$83,139	\$8,122	48.9%	18.5x	18.7x	20.9x	10.2x
CSL		AUS	\$46,363	\$58,499	\$15,407	32.1%	23.7x	17.2x	11.8x	3.8x

Pharmaceutical – Global Comparable Public Companies (2/3)

Company		Country	Market Cap. US\$M	Enterprise Value US\$M	Revenue US\$M	EBITDA Margin	Annual Average EV/EBITDA		First Quarter Mar. 31, 2026 EV/	
							2024	2025	EBITDA	Revenue
Eli Lilly and Company		USA	\$823,028	\$859,402	\$72,249	44.2%	53.8x	34.6x	26.9x	11.9x
Gilead Sciences		USA	\$172,989	\$185,859	\$29,736	49.6%	8.8x	11.1x	12.6x	6.3x
GSK		GBR	\$108,951	\$127,365	\$43,285	35.2%	7.4x	7.8x	8.4x	2.9x
Haleon		GBR	\$44,030	\$53,725	\$14,565	25.3%	15.3x	15.4x	14.6x	3.7x
Johnson & Johnson		USA	\$588,761	\$617,992	\$96,362	35.3%	12.3x	14.0x	18.2x	6.4x
Merck & Co.		USA	\$297,404	\$333,429	\$65,768	44.9%	14.5x	8.5x	11.3x	5.1x
Merck KGaA		DEU	\$53,940	\$63,970	\$24,162	27.2%	14.1x	10.3x	9.7x	2.6x

Pharmaceutical – Global Comparable Public Companies (3/3)

Company		Country	Market Cap. US\$M	Enterprise Value US\$M	Revenue US\$M	EBITDA Margin	Annual Average EV/EBITDA		First Quarter Mar. 31, 2026 EV/EBITDA EV/Revenue	
							2024	2025		
Novartis		CHE	\$287,512	\$311,577	\$56,578	42.0%	11.9x	10.9x	13.1x	5.5x
Novo Nordisk		DNK	\$158,102	\$174,145	\$50,570	47.3%	31.5x	13.1x	7.3x	3.4x
Pfizer		USA	\$159,729	\$214,079	\$63,315	42.1%	16.3x	8.0x	8.0x	3.4x
Roche Holding		CHE	\$313,812	\$340,977	\$78,986	38.4%	10.7x	10.7x	11.2x	4.3x
Sanofi		FRA	\$115,170	\$130,147	\$54,599	26.9%	10.4x	9.7x	8.9x	2.4x
Takeda Pharmaceutical		JPN	\$56,283	\$86,275	\$28,341	29.3%	9.3x	9.0x	10.4x	3.0x
Vertex Pharmaceuticals		USA	\$113,436	\$103,152	\$12,218	41.8%	23.1x	22.1x	20.2x	8.4x
Excluded from mean						Mean	12.3x	11.7x	11.5x	4.2x
						Median	14.1x	11.1x	11.8x	4.3x

Medical Devices & Equipment – Global Comparable Public Companies (1/2)

The table below presents selected publicly traded companies in the sector, serving as benchmarks for valuation, scale, and operating performance across comparable business models

Company	Country	Market Cap. US\$M	Enterprise Value US\$M	Revenue US\$M	EBITDA Margin	Annual Average EV/EBITDA		First Quarter Mar. 31, 2026 EV/EBITDA		EV/Revenue
						2024	2025			
Ansell		AUS	\$2,722	\$3,353	\$2,010	18.7%	10.6x	11.1x	8.9x	1.7x
Baxter International		USA	\$8,673	\$16,460	\$11,320	19.0%	9.9x	10.5x	7.7x	1.5x
Becton, Dickinson and Company		USA	\$44,770	\$63,558	\$22,227	28.1%	15.9x	13.1x	10.2x	2.9x
Boston Scientific		USA	\$93,257	\$103,503	\$20,614	26.5%	30.9x	34.3x	19.0x	5.0x
Cardinal Health		USA	\$49,725	\$56,159	\$250,735	1.6%	9.3x	12.3x	14.0x	0.2x
ConvaTec Group		GBR	\$5,559	\$6,982	\$2,439	25.1%	15.7x	14.0x	11.4x	2.9x
Edwards Lifesciences		USA	\$46,169	\$42,641	\$6,304	28.9%	23.4x	23.6x	23.4x	6.8x

Medical Devices & Equipment – Global Comparable Public Companies (2/2)

Company		Country	Market Cap. US\$M	Enterprise Value US\$M	Revenue US\$M	EBITDA Margin	Annual Average EV/EBITDA		First Quarter Mar. 31, 2026 EV/ EBITDA	
							2024	2025	EV/ EBITDA	EV/ Revenue
ICU Medical		USA	\$3,228	\$4,269	\$2,157	15.2%	15.6x	13.6x	13.0x	2.0x
West Pharmaceutical Services		USA	\$18,067	\$17,601	\$3,221	26.8%	28.6x	21.8x	20.4x	5.5x
JMS		JPN	\$66	\$171	\$414	6.9%	7.2x	6.1x	6.0x	0.4x
Medtronic		IRL	\$111,249	\$131,004	\$35,484	27.4%	14.1x	14.2x	13.5x	3.7x
Merit Medical Systems		USA	\$4,112	\$4,487	\$1,542	21.7%	21.5x	19.8x	13.4x	2.9x
Stryker		USA	\$125,845	\$138,105	\$25,270	28.3%	25.9x	24.5x	19.3x	5.5x
Teleflex		USA	\$5,287	\$7,704	\$2,127	23.3%	17.0x	9.4x	15.6x	3.6x
Excluded from mean						Mean	14.4x	14.0x	15.0x	3.4x
						Median	15.8x	13.8x	13.4x	2.9x

Hospitals – Global Comparable Public Companies (1/3)

The table below presents selected publicly traded companies in the sector, serving as benchmarks for valuation, scale, and operating performance across comparable business models

Company	Country	Market Cap. US\$M	Enterprise Value US\$M	Revenue US\$M	EBITDA Margin	Annual Average EV/EBITDA		First Quarter Mar. 31, 2026 EV/EBITDA		EV/Revenue
						2024	2025			
Ardent Health	 USA	\$1,223	\$3,226	\$6,429	11.6%	7.2x	5.0x	4.3x		0.5x
Auna	 LUX	\$408	\$1,520	\$1,295	19.0%	7.1x	5.7x	6.2x		1.2x
Community Health Systems	 USA	\$394	\$11,734	\$12,291	14.1%	8.2x	7.9x	6.8x		1.0x
Ekachai Medical Care	 THA	\$123	\$98	\$38	30.3%	10.7x	9.0x	8.4x		2.6x
Encompass Health	 USA	\$9,617	\$13,096	\$6,066	23.8%	10.9x	11.3x	9.1x		2.2x
Garofalo Health Care	 ITA	\$470	\$719	\$564	16.0%	9.5x	9.4x	8.0x		1.3x
GPT Healthcare	 IND	\$101	\$108	\$50	15.8%	16.5x	15.3x	13.5x		2.1x
HCA Healthcare	 USA	\$105,802	\$156,612	\$76,388	21.7%	9.3x	9.0x	9.4x		2.1x

Hospitals – Global Comparable Public Companies (2/3)

Company		Country	Market Cap. US\$M	Enterprise Value US\$M	Revenue US\$M	EBITDA Margin	Annual Average EV/EBITDA		First Quarter Mar. 31, 2026 EV/EBITDA EV/Revenue	
							2024	2025		
Honliv Healthcare Management Group Company		CHN	\$109	\$89	\$102	13.6%	10.5x	6.7x	6.4x	0.9x
Hospital Mater Dei		BRA	\$365	\$670	\$431	20.2%	7.8x	6.7x	7.7x	1.6x
IHH Healthcare		MYS	\$19,597	\$23,809	\$6,422	22.1%	11.7x	14.5x	16.8x	3.7x
KPJ Healthcare		MYS	\$3,739	\$4,530	\$1,072	24.3%	13.3x	14.9x	17.4x	4.2x
Médica Sur		MEX	\$368	\$339	\$265	21.0%	5.1x	5.8x	6.1x	1.3x
MEDICLIN		DEU	\$185	\$542	\$934	13.9%	5.4x	4.8x	4.2x	0.6x
Middle East Healthcare Company		SAU	\$851	\$1,536	\$835	19.4%	18.6x	12.3x	9.5x	1.8x
Nonthavej Hospital		THA	\$107	\$69	\$72	22.0%	6.9x	5.4x	4.3x	1.0x

Hospitals – Global Comparable Public Companies (3/3)

Company		Country	Market Cap. US\$M	Enterprise Value US\$M	Revenue US\$M	EBITDA Margin	Annual Average EV/EBITDA		First Quarter Mar. 31, 2026 EV/ EBITDA		EV/ Revenue
							2024	2025			
PT Bundamedik		IDN	\$98	\$155	\$96	12.5%	14.5x	13.1x	12.8x		1.6x
Pure Health Holding		ARE	\$6,261	\$9,129	\$7,620	15.6%	15.7x	9.0x	7.7x		1.2x
Ramsay Générale de Santé		FRA	\$1,285	\$5,723	\$6,180	11.5%	9.7x	8.1x	8.1x		0.9x
RHÖN-KLINIKUM Aktiengesellschaft		DEU	\$957	\$753	\$2,310	5.2%	6.7x	6.8x	6.3x		0.3x
Surgery Partners		USA	\$1,528	\$7,141	\$3,344	22.9%	12.3x	10.9x	9.3x		2.1x
Select Medical		USA	\$2,020	\$5,193	\$5,521	14.8%	7.5x	6.6x	6.3x		0.9x
Tenet Healthcare		USA	\$16,411	\$32,650	\$21,455	24.7%	6.3x	6.1x	6.1x		1.5x
Universal Health Services		USA	\$10,933	\$16,095	\$17,760	15.6%	8.7x	6.9x	5.8x		0.9x
Excluded from mean						Mean	8.5x	7.8x	7.8x		1.2x
						Median	9.4x	8.0x	7.7x		1.3x

Drug Stores – Global Comparable Public Companies

The table below presents selected publicly traded companies in the sector, serving as benchmarks for valuation, scale, and operating performance across comparable business models

Company		Country	Market Cap. US\$M	Enterprise Value US\$M	Revenue US\$M	EBITDA Margin	Annual Average EV/EBITDA		First Quarter Mar. 31, 2026 EV/EBITDA EV/Revenue	
							2024	2025		
Clicks Group		ZAF	\$3,984	\$4,030	\$2,902	12.9%	15.3x	14.4x	10.7x	1.4x
Corporativo Fragua		MEX	\$2,624	\$2,539	\$7,455	7.3%	7.9x	5.3x	4.7x	0.3x
CVS Health		USA	\$91,370	\$160,890	\$405,618	4.3%	7.5x	9.3x	9.1x	0.4x
Dimed		BRA	\$412	\$618	\$1,093	8.1%	8.8x	6.9x	6.9x	0.6x
Empreendimentos Pague Menos		BRA	\$785	\$1,458	\$2,941	8.8%	6.4x	6.0x	5.6x	0.5x
Farmacias Benavides		MEX	\$590	\$681	\$1,150	10.5%	5.8x	6.6x	5.7x	0.6x
MatsukiyoCocokara & Co.		JPN	\$6,322	\$5,714	\$7,029	9.6%	8.9x	9.4x	8.5x	0.8x
Nahdi Medical Company		SAU	\$3,641	\$3,968	\$2,764	16.3%	11.6x	10.0x	8.8x	1.4x
Raia Drogasil		BRA	\$7,881	\$9,476	\$8,731	10.0%	13.8x	9.7x	10.9x	1.1x
Excluded from mean						Mean	7.9x	8.3x	9.2x	0.6x
						Median	8.8x	9.3x	8.5x	0.6x

Pharmaceutical Products – Global Transactions

The table below highlights selected global M&A transactions during Q1 2026, illustrating strategic acquisitions focused on scale, product diversification, or geographic expansion within the sector

Date	Target	Country	Description	Buyer	Seller	% Acquired	Size US\$M	EV/ EBITDA	EV/ Revenue
Mar-26*		USA	Eos SENOLYTIX , a developer of senolytic therapeutics, agreed to acquire Pulmatrix , a developer of inhaled therapeutics for migraine and respiratory diseases		-	Merger	-	-	-
Mar-26		USA	Merck Sharp & Dohme , a developer and manufacturer of pharmaceuticals, acquired Terns Pharmaceuticals , a developer of small-molecule treatments for oncology and obesity		Multiple Sellers	100.0%	\$6,864.8	-	-
Feb-26		ITA	Benta Pharma Industries , a manufacturer of pharmaceutical products, acquired Nerpharma , a manufacturer of pharmaceutical products and provider of CDMO services focused on oncology			100.0%	-	-	-
Jan-26		FRA	BC Partners and Bpifrance Investissement , private equity firms, acquired Biogaran , a manufacturer of generic and biosimilar drugs	 	-	100.0%	-	-	-
Jan-26		USA	Siegfried Holding , a manufacturer of active pharmaceutical ingredients, acquired Noramco , a developer and manufacturer of active pharmaceutical ingredients		Multiple Sellers	100.0%	-	-	-

*Announced transaction pending approval and other closing conditions

Medical Equipment – Global Transactions (1/2)

The table below highlights selected global M&A transactions during Q1 2026, illustrating strategic acquisitions focused on scale, product diversification, or geographic expansion within the sector

Date	Target	Country	Description	Buyer	Seller	% Acquired	Size US\$M	EV/ EBITDA	EV/ Revenue
Mar-26		DEU	Rantum Capital Management , a private equity firm, acquired Tontarra Medizintechnik , a manufacturer of surgical instruments and endoscopic equipment		-	100.0%	-	-	-
Mar-26		USA	Altivera Medical , a provider of medical devices, acquired Zynex , a manufacturer of medical devices for pain management and muscle stimulation		-	100.0%	-	-	-
Mar-26*		DNK	Amplifon , a provider of hearing care and retail hearing aid services, agreed to acquire GN Hearing , a manufacturer of hearing aids			100.0%	\$2,612.0	10.6x	2.4x
Mar-26		USA	Medtronic , a manufacturer of medical devices, acquired Scientia Vascular , a manufacturer of neurovascular access and therapeutic devices		Multiple Sellers	100.0%	\$550.0	-	-
Mar-26*		USA	Agilent Technologies , a provider of laboratory instruments and diagnostics solutions, agreed to acquire Biocare Medical , a developer of automated immunohistochemistry instrumentation and reagents		Multiple Sellers	100.0%	\$950.0	-	10.6x
Mar-26		NLD	steute Technologies , a manufacturer of switches, sensors, and medical equipment components, acquired Oldelft , a manufacturer of ultrasound probes and transducers			100.0%	-	-	-
Feb-26		USA	Zavation Medical Products , a manufacturer of spinal and orthopedic medical devices, acquired Choice Spine , a manufacturer of spinal implants and products			100.0%	-	-	-

Medical Equipment – Global Transactions (2/2)

Date	Target	Country	Description	Buyer	Seller	% Acquired	Size US\$M	EV/ EBITDA	EV/ Revenue
Feb-26	 NeuWave™	USA	Quantum Surgical , a developer of surgical robotics systems, acquired NeuWave Medical , a developer of energy-based minimally invasive medical devices		-	100.0%	-	-	-
Feb-26	 Masimo®	USA	Danaher , a diversified life-sciences and diagnostics company, acquired Masimo , a developer of patient monitoring technologies		Multiple Sellers	100.0%	\$10,134.7	28.2x	6.5x
Feb-26*	 Occlutech	CHE	Alkem Medtech , a medical device manufacturer, agreed to acquire a 55.0% stake in Occlutech , a manufacturer of minimally invasive cardiac devices		-	55.0%	\$118.0	-	3.7x
Feb-26*	 UroMedica	USA	Coloplast , a manufacturer of medical devices, agreed to acquire UroMedica , a manufacturer of urological implants for stress urinary incontinence		-	100.0%	-	-	-
Feb-26	 CATHWORKS™	ISR	Medtronic , a manufacturer of medical devices, acquired CathWorks , a developer of digital health technologies for cardiovascular disease		-	100.0%	\$585.0	-	-
Feb-26	 LKC TECHNOLOGIES	USA	AMETEK , a manufacturer of electronic instruments and electromechanical devices, acquired LKC Technologies , a manufacturer of devices for retinal assessment and visual electrophysiology		Multiple Sellers	100.0%	-	-	-
Jan-26*	 INMODE	ISR	Steel Partners Holdings , a diversified holding company, agreed to acquire a 51.0% stake in InMode , a developer of minimally invasive aesthetic medical devices		-	51.0%	\$589.2	6.6x	1.6x

*Announced transaction pending approval and other closing conditions

Hospitals – Global Transactions (1/2)

The table below highlights selected global M&A transactions during Q1 2026, illustrating strategic acquisitions focused on scale, product diversification, or geographic expansion within the sector

Date	Target	Country	Description	Buyer	Seller	% Acquired	Size US\$M	EV/ EBITDA	EV/ Revenue
Mar-26*		USA	Sutter Health , a provider of hospital and healthcare services, agreed to acquire Allina Health System , a provider of healthcare services		-	100.0%	-	-	-
Mar-26		USA	Baptist Health Medical Center , a provider of hospital and healthcare services, acquired South Arkansas Regional Hospital , a provider of healthcare services	Baptist Health Medical Center	-	100.0%	-	-	-
Mar-26	Roger Williams Medical Center and Our Lady of Fatima Hospital	USA	Centurion Foundation , a provider of real estate financing and facility solutions for nonprofit healthcare systems, acquired Roger Williams Medical Center and Our Lady of Fatima Hospital , a provider of healthcare services			100.0%	-	-	-
Mar-26*		USA	NorthBay Healthcare Group , a provider of hospital and healthcare services, agreed to acquire Providence Queen of the Valley Medical Center , a provider of healthcare services		-	100.0%	-	-	-

Hospitals – Global Transactions (2/2)

Date	Target	Country	Description	Buyer	Seller	% Acquired	Size US\$M	EV/ EBITDA	EV/ Revenue
Mar-26	Northwest Arkansas Hospitals	USA	Freeman Health System, a provider of hospital and healthcare services, acquired Northwest Arkansas Hospitals, a provider of healthcare services			100.0%	\$112.0	-	-
Feb-26*	 WVU Medicine WHEELING HOSPITAL	USA	Orchard Park Hospital, a provider of psychiatric hospital services for children and adolescents, agreed to acquire Wheeling Hospital, a provider of healthcare services		-	Merger	-	-	-
Feb-26	C.B.H. Citta' Di Bari Hospital Spa	ITA	Giomi, a provider of hospital and healthcare services, acquired C.B.H. Citta' Di Bari Hospital, a provider of healthcare services		-	100.0%	-	-	-
Feb-26*	 TRMC TITUS REGIONAL MEDICAL CENTER	USA	CHRISTUS Health, a provider of hospital and healthcare services, agreed to acquire Titus County Hospital District, a provider of healthcare services		-	100.0%	-	-	-

*Announced transaction pending approval and other closing conditions

Drug Stores – Global Transactions

The table below highlights selected global M&A transactions during Q1 2026, illustrating strategic acquisitions focused on scale, product diversification, or geographic expansion within the sector

Date	Target	Country	Description	Buyer	Seller	% Acquired	Size US\$M	EV/ EBITDA	EV/ Revenue
Feb-26		GBR	Vulcan Two Group , a provider and supplier of pharmaceutical products, acquired Hyperdrug Pharmaceuticals , a provider and supplier of pharmaceutical products		-	100.0%	\$4.9	7.2x	0.4x
Feb-26		USA	Virginia Commonwealth University Health System , a provider of hospital and healthcare services, acquired HOPE Pharmacy , a provider and supplier of pharmaceutical products		-	100.0%	-	-	-
Feb-26		NLD	Universal Marine Medical Supply International , a provider and supplier of pharmaceutical products, acquired Regenboog Apotheek Hoogvliet , a provider and supplier of pharmaceutical products		-	100.0%	-	-	-

CONVATEC

TARGET

Sensi-Care and Aloe Vesta

TRANSACTION TYPE

Sell-side Advisory

INDUSTRIES

Healthcare, Personal Care

GEOGRAPHY

Reading, GBR

SITUATION

Seale & Associates acted as financial advisor to ConvaTec Group (LON: CTEC) on the divestiture of Sensi-Care and Aloe Vesta to Medline Industries. ConvaTec Group (LON: CTEC), is a global medical products company based in the United Kingdom.

SEALE & ASSOCIATES’ APPROACH

Seale managed a competitive auction process with potential strategic and financial buyers for Sensi-Care and Aloe Vesta. Seale’s disciplined approach allowed our client to maintain momentum, negotiating leverage throughout the process and ensure closing at a premium value and more favorable terms.

OUTCOME

The process resulted in a successful acquisition of Sensi-Care and Aloe Vesta by Medline Industries, a healthcare company with almost USD\$14 billion in annual sales. The divestiture is part of ConvaTec’s strategy to focus on its core businesses and markets.

“Seale was instrumental in keeping the process moving in a swift, orderly fashion”



“Seale was instrumental in keeping the process moving in a swift, orderly fashion. Their common sense and ability to find simple, common ground solutions while preserving our interests were invaluable in bringing this project to a successful conclusion.”

George Landau, Vice President of Corporate Development at ConvaTec

INVEKRA

TARGET

Laboratorios Portugal
S.R.L

TRANSACTION TYPE

Acquisition Advisory

INDUSTRIES

Healthcare,
Pharmaceutical

GEOGRAPHY

Peru

SITUATION

Seale & Associates acted as exclusive financial advisor to Invekra, assisting with comprehensive research on the Peruvian pharmaceutical market and the prioritization of potential acquisition targets.

SEALE & ASSOCIATES’ APPROACH

Seale completed a thorough screening of the potential universe of pharmaceutical companies that would align with Invekra’s strategy. Seale pre-qualified each potential target and initiated transaction discussions with the targets that best fit Invekra’s strategy and investment criteria.

OUTCOME

The process resulted in a successful acquisition of Laboratorios Portugal S.R.L by Invekra, a conglomerate of 12 Latin American pharmaceutical companies. The acquisition strengthens Invekra’s presence in Latin America.

“This acquisition strengthens Invekra’s presence in one of the fastest growing markets in Latin America”

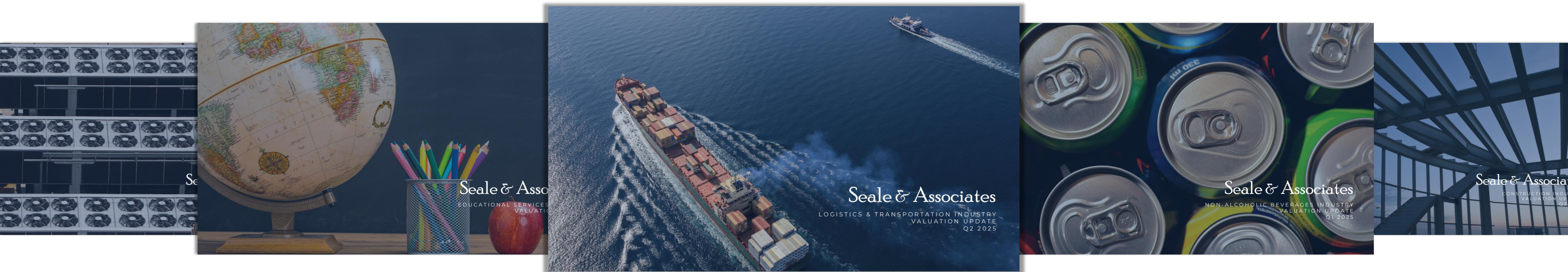


“This acquisition strengthens Invekra’s presence in one of the fastest growing markets in Latin America.”

Carlos Hernández Goudet, Managing Director at Seale & Associates

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has sold to	has sold and to	has sold to	has sold to	has sold Triumph Air Repair, the APU Overhaul Operations of Triumph Aviation Services – Asia, and Triumph Engines businesses to	has acquired	has sold its GRACE Membranes business a subsidiary of
has sold and to	has sold to Driving Safety Forward™	has sold A division of Carrier Commercial Refrigeration, Inc. to	has sold to	has sold to	has acquired Wabi Development Corporation	has been recapitalized by



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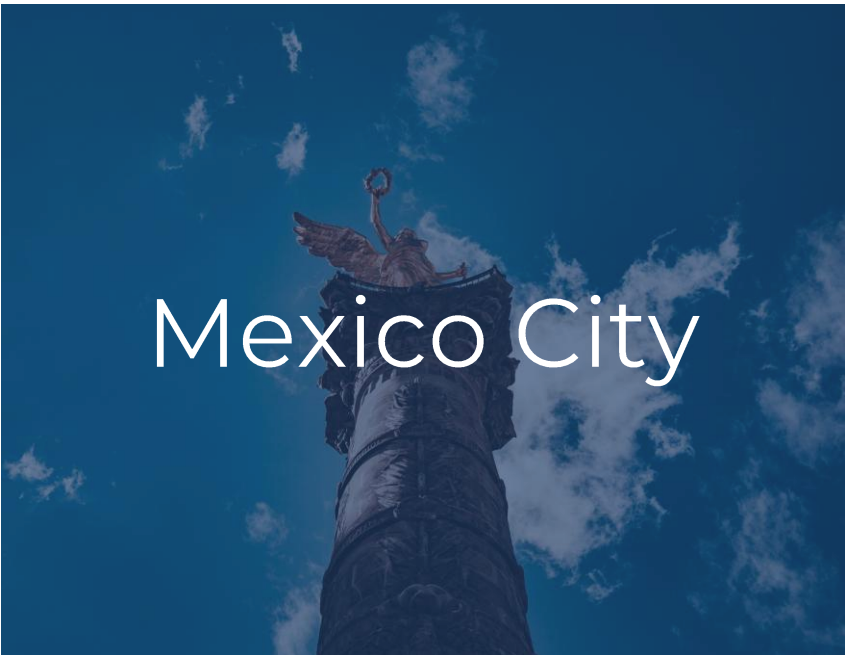
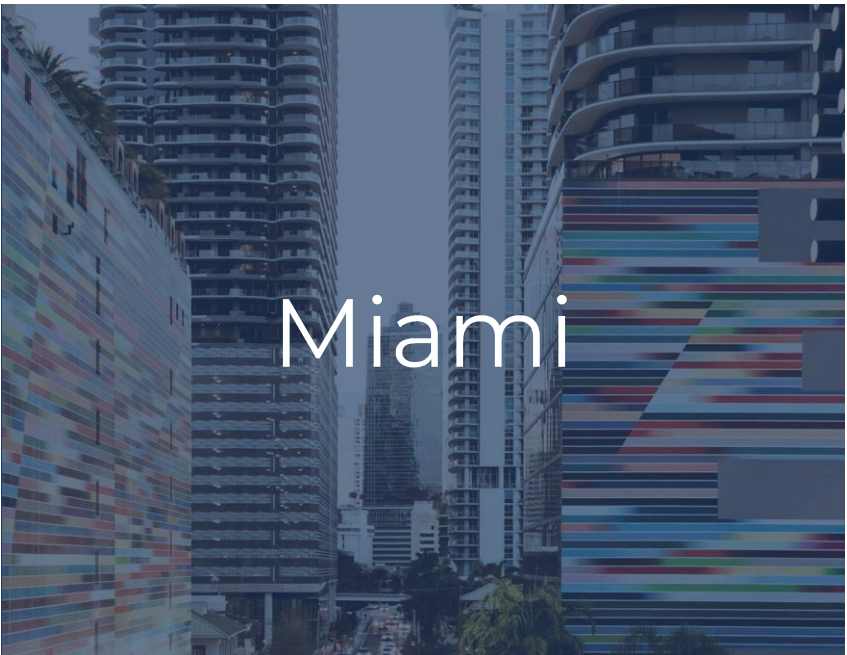


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