

Summary of Mergers & Acquisitions in the U.S.

During July 2025, 1,181 transactions were announced in the U.S., 9.0% more than in July 2024. Total deal volume YTD '25 stands at 7,516 transactions, 4.1% more than YTD '24.

Disclosed Deal Volume in the U.S.

Number of Transactions per Month



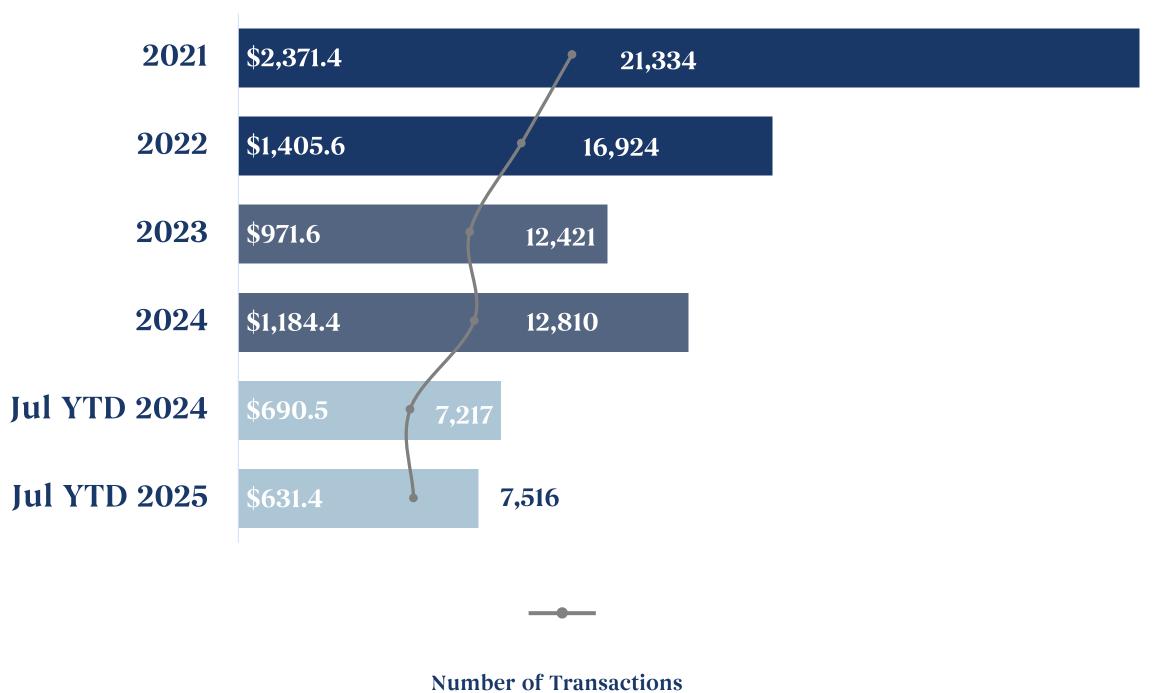


Number of Transactions

Disclaimer: Includes announced transactions subject to customary closing conditions and regulatory approvals **Source:** Capital IQ

Disclosed Deal Volume and Value of Acquisitions in the U.S.

Annual Transactions (US\$ Billions)



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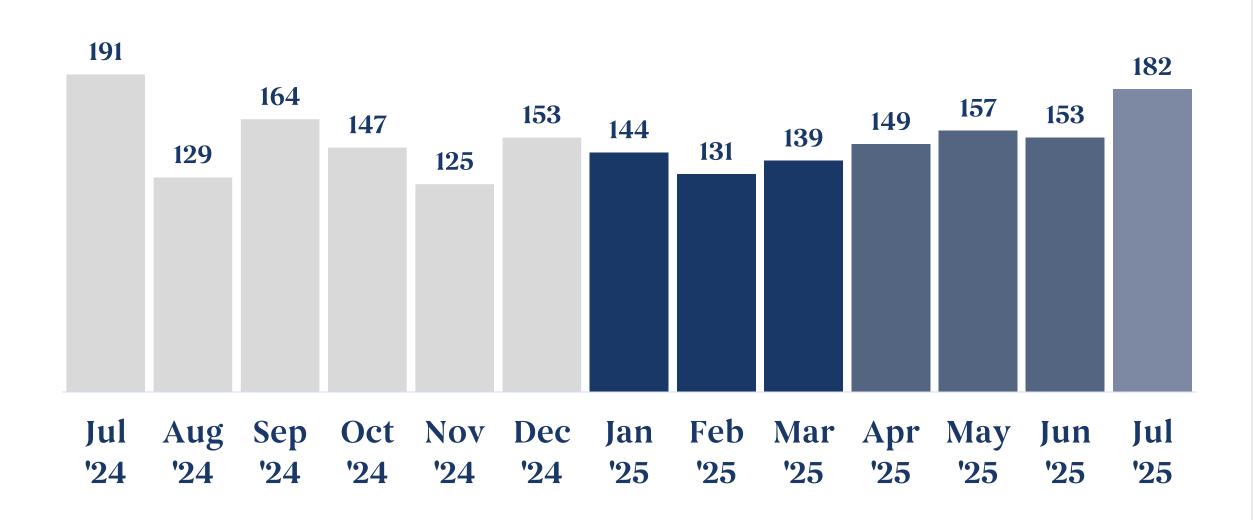


Summary of Acquisitions Abroad by U.S.-based Companies

During July 2025, 182 acquisitions were announced by U.S.-based companies abroad, 4.7% less than in July 2024. Total deal volume YTD '25 stood at 1,055 transactions, 1.5% less than YTD '24.

Disclosed Deal Volume by U.S.-based Companies Abroad

Number of Transactions per Month





Number of Transactions

Disclaimer: Includes announced transactions subject to customary closing conditions and regulatory approvals **Source:** Capital IQ

Disclosed Deal Volume and Value of Acquisitions by U.S.-based Companies Abroad Annual Transactions (US\$ Billions)



Number of Transactions

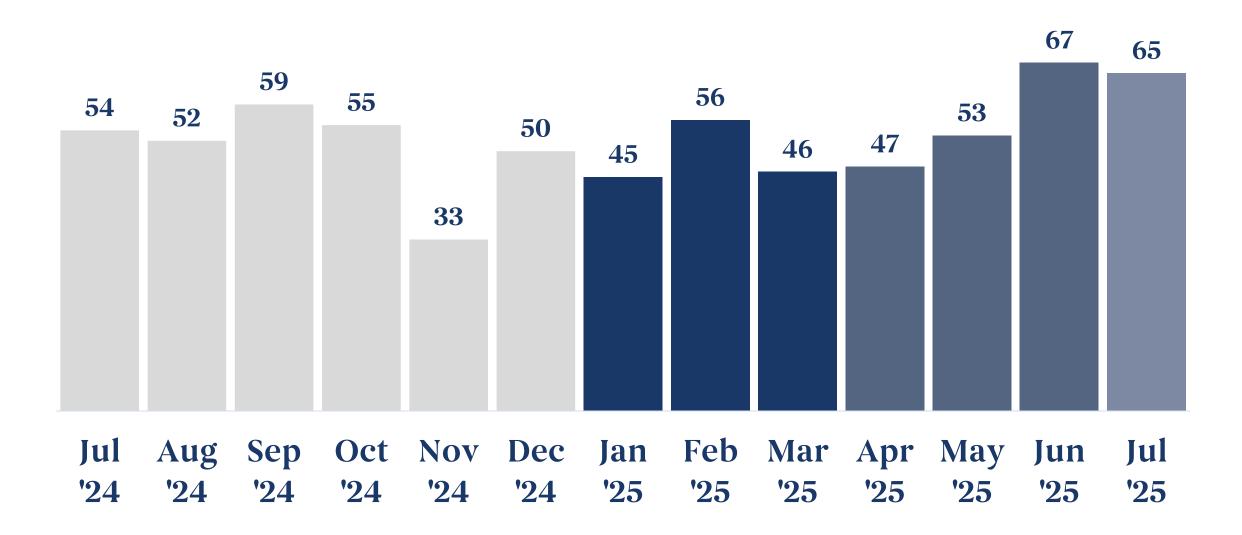
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Summary of Divestitures Abroad by U.S.-based Companies

During July 2025, 65 divestitures were announced by U.S.-based companies abroad, 20.4% more than in July 2024. Total deal volume YTD '25 stood at 379 transactions, 0.3% less than YTD '24.

Disclosed Deal Volume of Divestitures by U.S.-based Companies Abroad Number of Transactions per Month

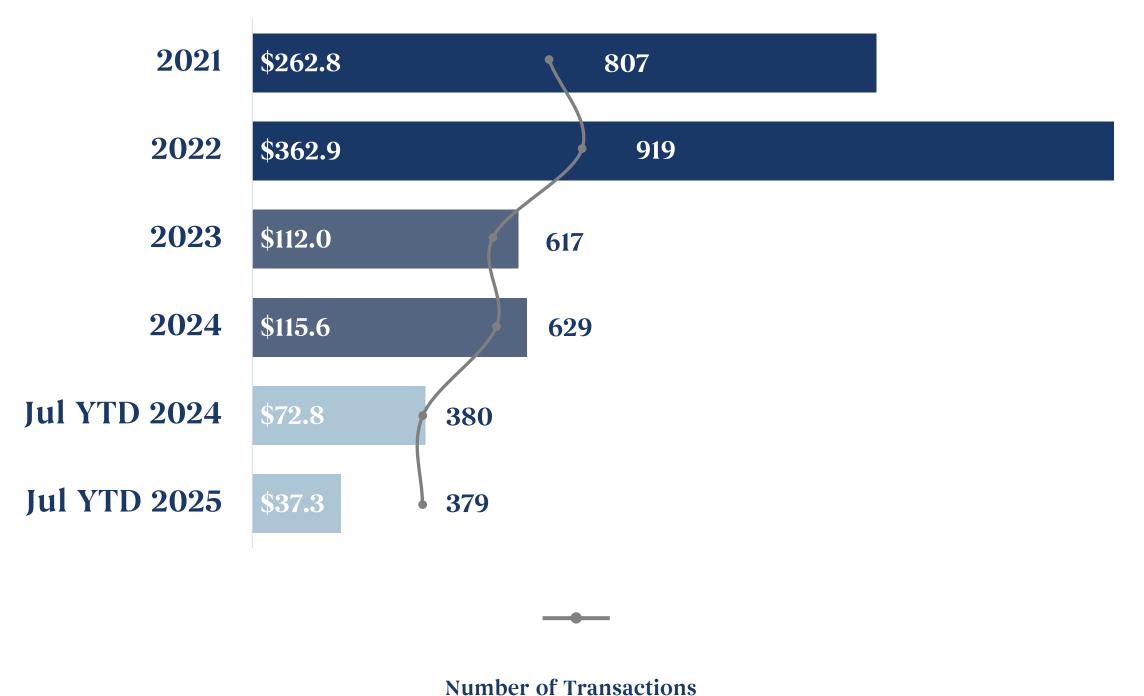




Number of Transactions

Disclaimer: Includes announced transactions subject to customary closing conditions and regulatory approvals **Source:** Capital IQ

Disclosed Deal Volume and Value of Divestitures by U.S.-based Companies Abroad Annual Transactions (US\$ Billions)



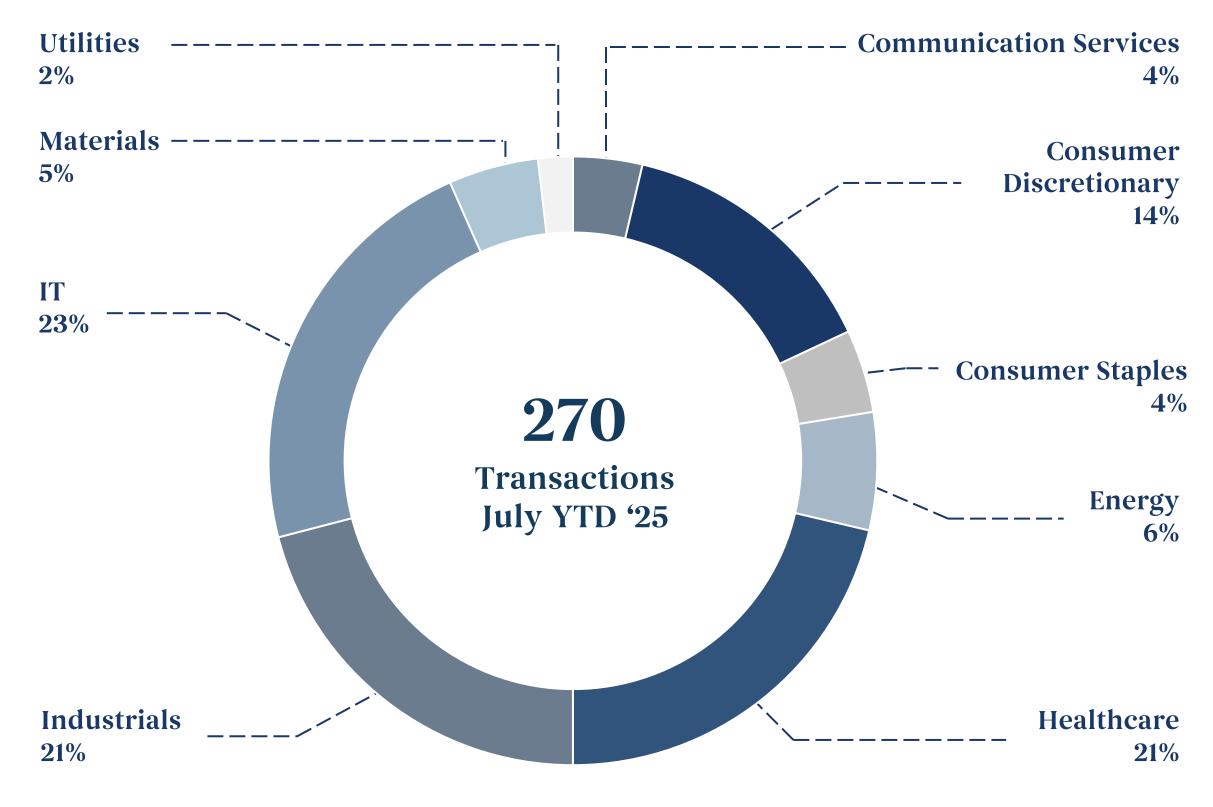
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Summary of US\$50M-US\$2B Deals by Industry

U.S. Transactions by Sector

Percentage of Transactions July YTD '251

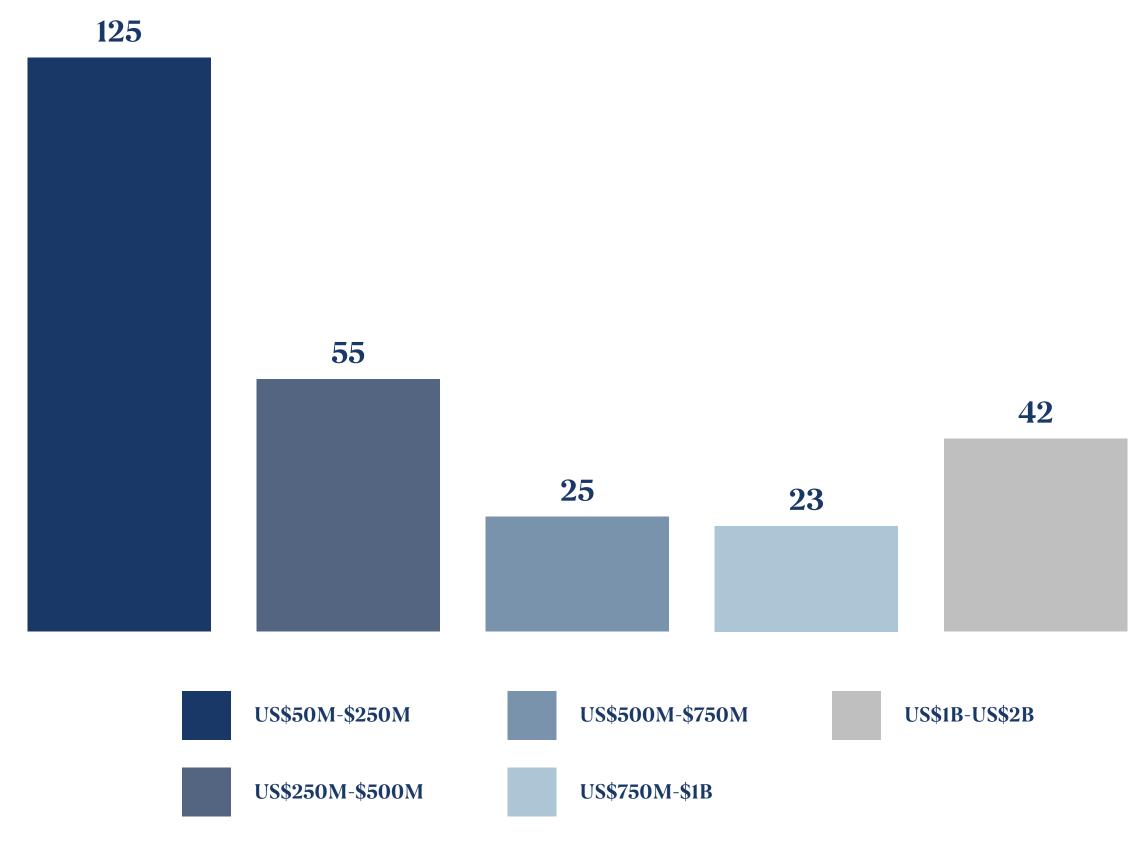


¹This page only considers transactions with disclosed enterprise values larger than US\$50M and below US\$2B, where the acquired equity stake was larger than 51%. Excludes financials and real estate. Please contact us for more information on a particular sector

Disclaimer: Includes announced transactions subject to customary closing conditions and regulatory approval **Source:** Capital IQ

Disclosed Deal Volume and Value of U.S. Transactions

Number of Transactions July YTD '25 by Enterprise Value



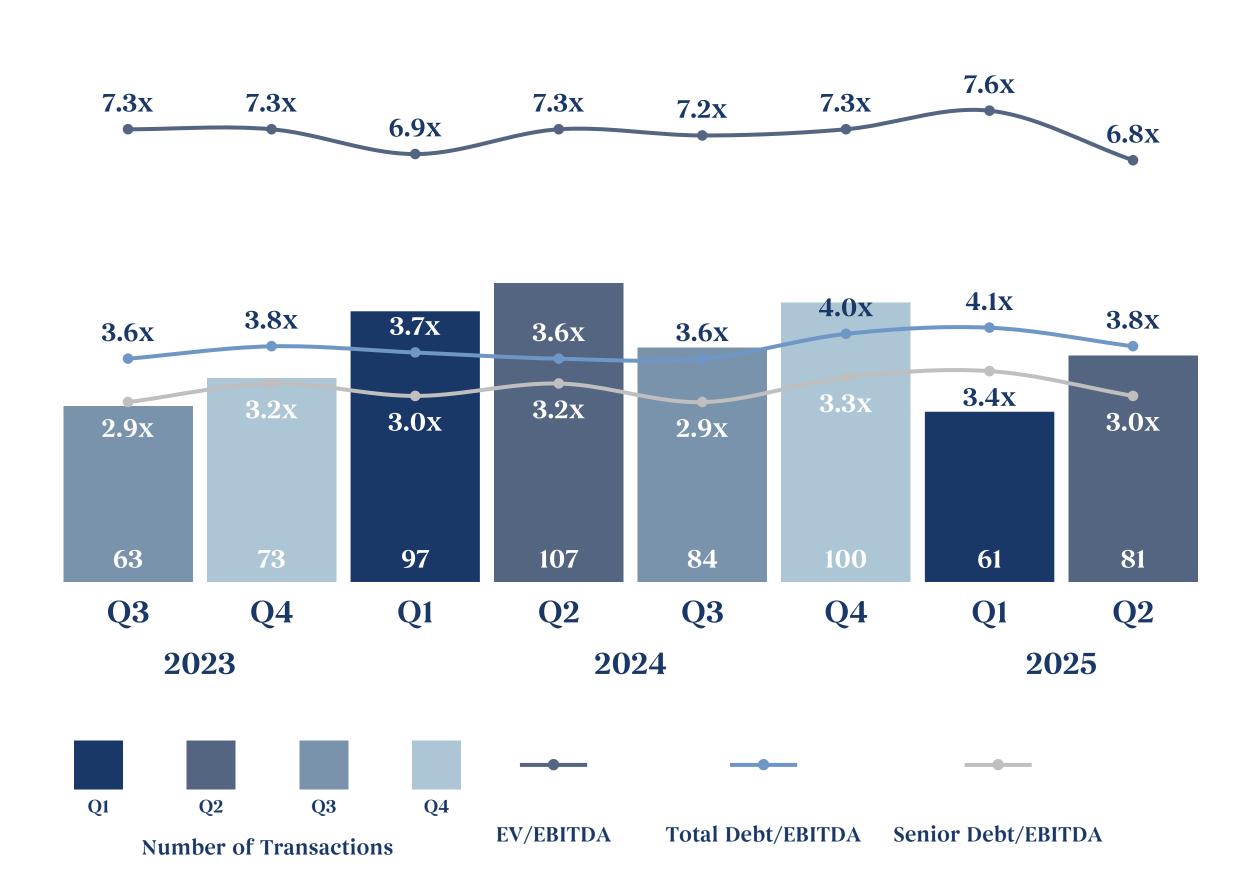
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Private Equity: Key Insights on M&A Deal Activity - As of Q2 2025

Private Equity Activity

Quarterly Number of Transactions



Middle-Market M&A: Q2 2025 Highlights a Drop in Deal Volume and Valuations

- According to GF Data, in Q2 2025, middle-market private equity firms recorded 81 completed transactions, indicating an increase from the previous quarter, but a decline from Q2 2024, with 61 and 107 deals closed, respectively. Year-todate, deal volume has decreased 30% in comparison to 2024
- Despite the increase in deal volume, EV/EBITDA multiples averaged 6.8x, marking the lowest level since Q3 2023. This represents a decline of 0.8x from the previous quarter, which had recorded the highest average multiple since Q3 2023
- Average total debt levels declined 0.3x compared to the previous quarter but remained 0.2x higher compared to Q2 2024. Similarly, the average senior debt multiple decreased relative to both Q1 2025 and Q2 2024, with contractions of 0.4x and 0.2x, respectively
- Above-Average Financial Performers (AAFP) represented 48.0% of completed buyouts in the first half of the year, with an average premium of 5% paid for these companies. This premium rose from 4% reported in Q1 2025, driven by a decline in valuations of non-AAFP companies

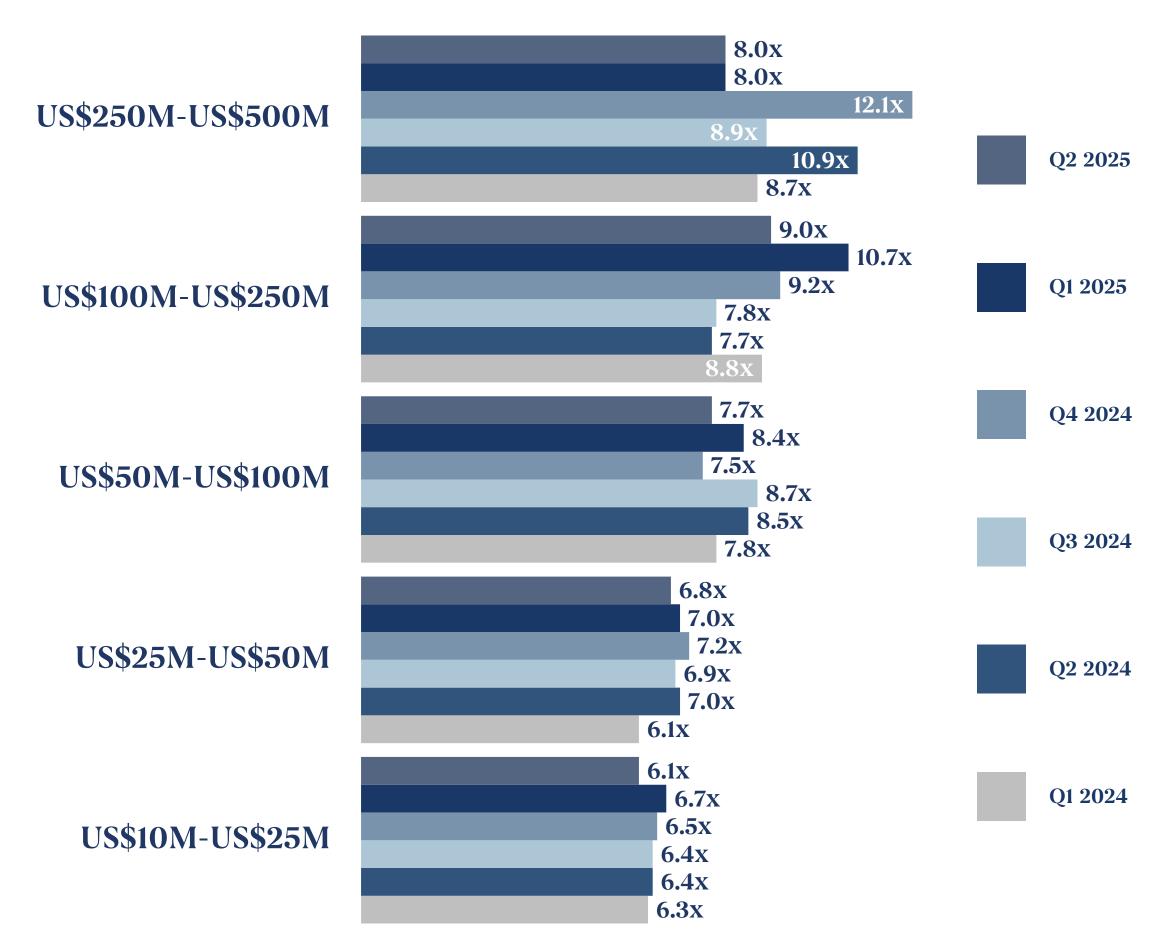
*GF Data defines above-average financial performers as businesses with TTM EBITDA margins and revenue growth rates both above 10%, or one above 12% and the other metric at least 8%. Outliers on the high side are also excluded.



Private Equity: Key Insights on M&A Deal Valuation Trends - As of Q2 2025

Disclosed Valuation Multiples of Private Equity Transactions

EV/EBITDA Multiples by Enterprise Value Range



Shifting Dynamics of M&A and Valuations:

- Valuation multiples remained stable compared to the previous quarter in transactions between US\$250M and US\$500M, while smaller transactions showed a contraction in their valuations. Compared to the same period last year, average multiples also declined, except for transactions between US\$100M and US\$250M, whose average multiple increased by 1.3x
- Financial sponsors have prioritized strengthening companies in their existing portfolios, which explains why 40.0% of activity in the first half of 2025 corresponds to add-on investments. However, this approach could change if interest rate cuts continue
- In Q2 2025, add-on buyouts and platforms recorded the same average valuation of 7.2x, breaking with the previous trend in which add-ons tended to receive higher multiples
- In the first half of 2025, most sectors recorded valuation multiples higher than those of 2024, with healthcare services and retail showing increases of 0.6x and 0.4x, respectively. In contrast, sectors such as technology and manufacturing showed declines in their valuations of 2.1x and 0.5x, respectively

NOTE: All multiples mentioned above represent EV/EBITDA



Representative Sub-US\$2B Transactions During July 2025 (1/2)

Target			Buyer		Seller	Financial Information			
Name	Description	Sector	Name	Country	Name	Size (US\$M)	% Acquired	EV/ EBITDA	EV/ Revenue
*Corecard *Corporation	Provides a next-gen card issuing platform for global digital transactions	Information Technology	Euronet	USA	-	\$248.0	Merger	16.5x	3.7x
iodine	Provides AI-based clinical intelligence to maximize revenue and reduce administrative burden in healthcare organizations	Information Technology	WAYSTAR	USA	Multiple Sellers	\$1,250.0	100.0%	-	-
GREAT LAKES DATA RACKS & CABINETS *	Manufactures customized data rack enclosures and integrated infrastructure solutions for data centers	Information Technology	VERTIV.	USA	-	\$200.0	100.0%	-	-
SURANCE BAY EXCEEDING ALL EXPECTATIONS	Provides compliance and licensing services for the life and annuity industry	Information Technology	Verisk	USA	-	\$162.5	100.0%	-	-
GRAB	Provides perimeter security products and services for government and commercial organizations	Information Technology	SLADSTONE INVESTMENT	USA	-	\$67.6	100.0%	-	-
AMERICAN * HOWESTAR CORPORATION	Provides factory-built manufactured and modular homes	Consumer Discretionary	Cavco	USA	-	\$190.0	100.0%	10.7x	1.0x
PROGRESSIVE ROOFING	Provides commercial and industrial roofing and maintenance services for commercial and institutional clients	Industrials	TopBuild	USA	B W R I V E R	\$810.0	100.0%	9.1x	1.8x
Town Center Plaza and Town Center Crossing	Open-air retail shopping centers	Consumer Discretionary	FEDERAL 1962	USA	-	\$289.0	100.0%	-	-

Source: Capital IQ, Mergermarket, and Press Releases

*Announced transactions pending approval and other customary closing conditions

Representative Sub-US\$2B Transactions During July 2025 (2/2)

Target			Buyer		Seller	Financial Information			
Name	Description	Sector	Name	Country	Name	Size (US\$M)	% Acquired	EV/ EBITDA	EV/ Revenue
EL ENCANTO SANTA BARBARA	Luxury hotel located in Santa Barbara, California	Consumer Discretionary	Justin Mateen, Tyler Mateen and Cayton Family	USA	© BELMOND	\$82.2	100.0%	-	-
* SUNSUITES AT SUNSEEKER RESORT Charlotte Harbor	Luxury resort located in Charlotte Harbor, Florida	Consumer Discretionary	Blackstone	USA	allegiant®	\$200.0	100.0%	-	-
COTSWORKS	Manufactures fiber optic transceiver components for the aerospace and defense industries	Information Technology	MOOG	USA	-	\$63.0	100.0%	-	-
*	Provides an open Software as a Service (SaaS) platform for the restaurant industry	Information Technology	THOMABRAVO	USA	Battery	\$2,000.0	100.0%	NM	5.1x
Applied Technical Services	Provides engineering, testing, inspection, and forensic analysis services to industrial, technical, and regulated industries	Industrials	SGS	CHE	♦ Odyssey	\$1,325.0	100.0%	-	-
\ cti	Provides defense technology solutions and mission support services for military and security applications	Information Technology	PARSONS	USA	BLUESTONE INVESTMENT PARTNERS	\$89.0	100.0%	-	-
PIONEER POWER A LIMBACH COMPANY	Provides mechanical contracting services for commercial and industrial markets	Industrials	CLIMBACH	USA	-	\$66.1	100.0%	-	-

Source: Capital IQ, Mergermarket, and Press Releases

NM: Not Measurable

*Announced transactions pending approval and other customary closing conditions

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Representative Global Engagements





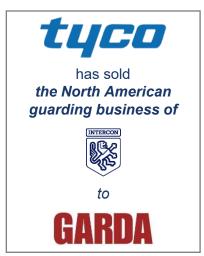






























































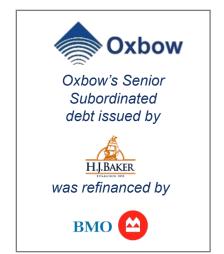


















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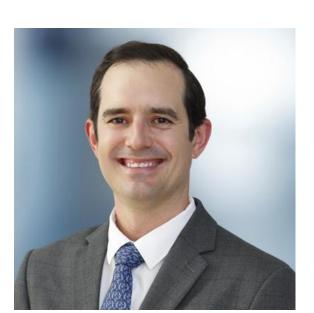
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